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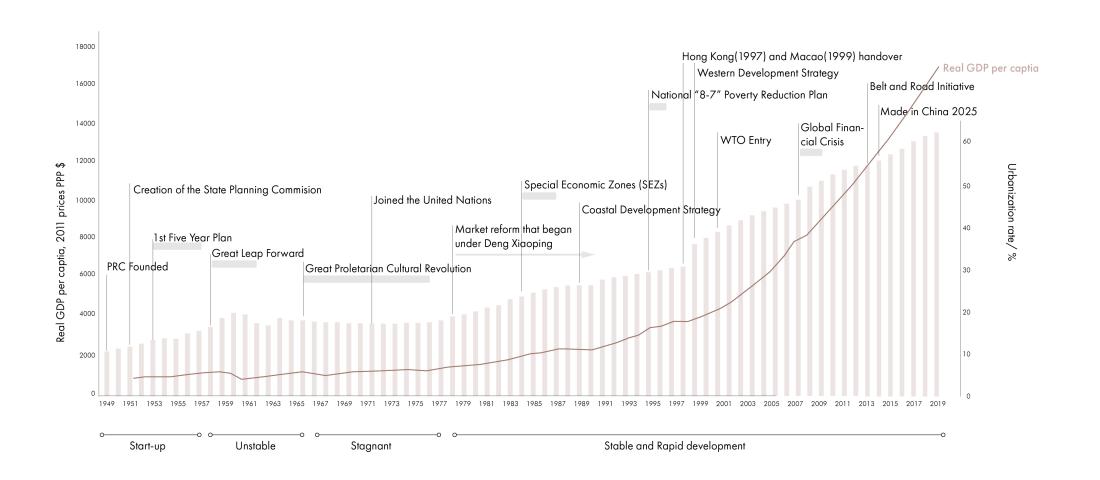
Delft University of Technology

P5 Presentation



CONTEXT & PROBLEM DEFINITION **ANALYSIS** 3 STRATEGY BUILDING **TESTING** CONCLUSION

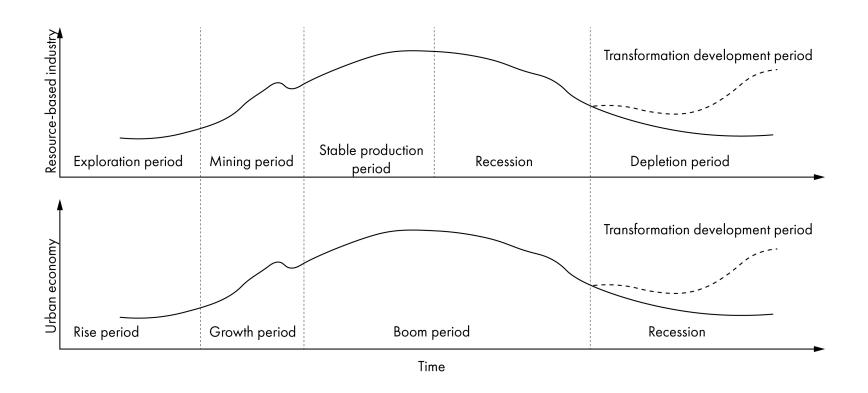
CONTEXT & & PROBLEM DEFINITION



Resource-based cities refer to those with mining and natural resources processing as the leading industries (The State Council of the PRC, 2013). The emergence and development of such cities are inseparable from industrialization, mainly rely on local natural resources for industrial layout and economic development.



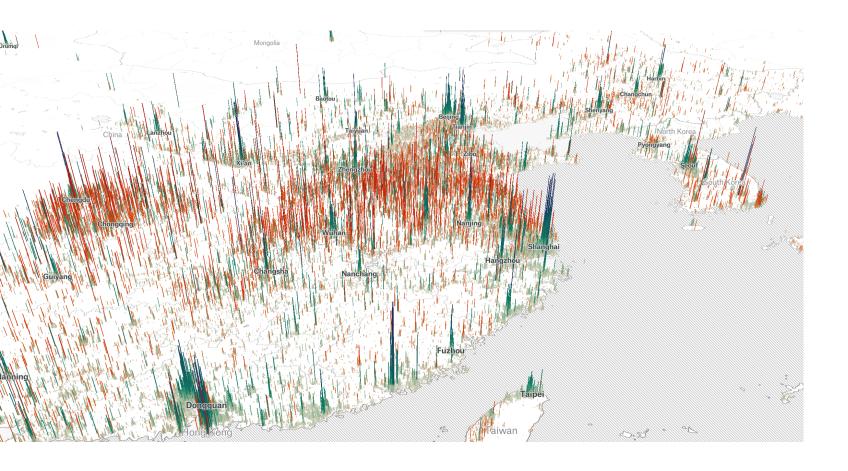


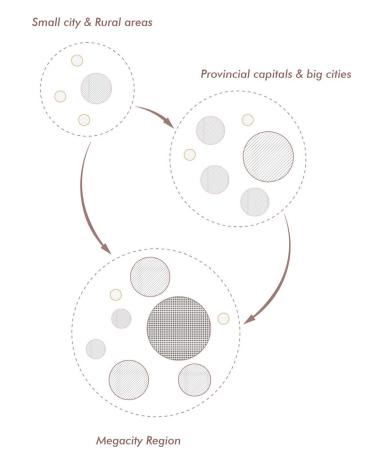


Because of the resource depletion, resource-based cities are facing difficulty of transition.



Negative attitude towards the future of resource-exhausted cities.

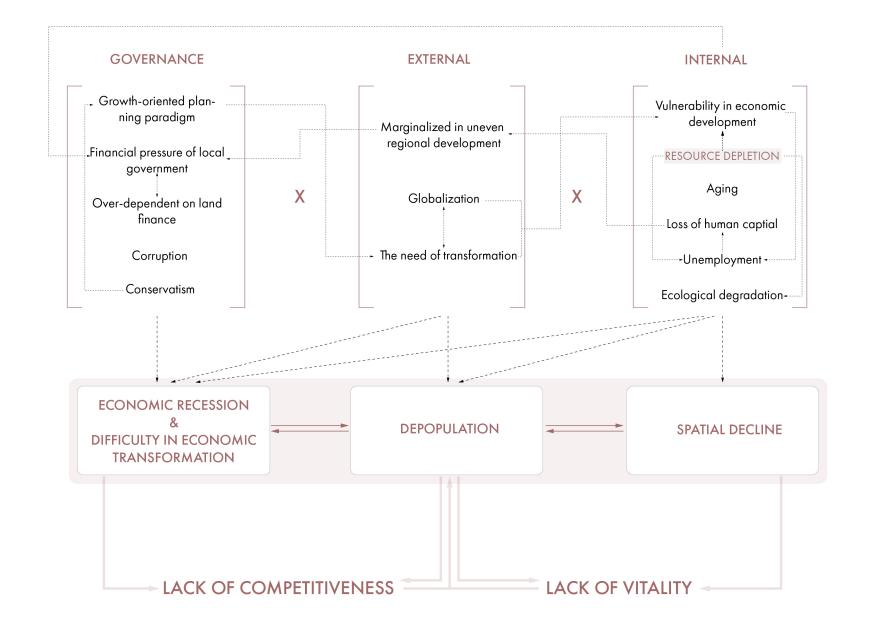




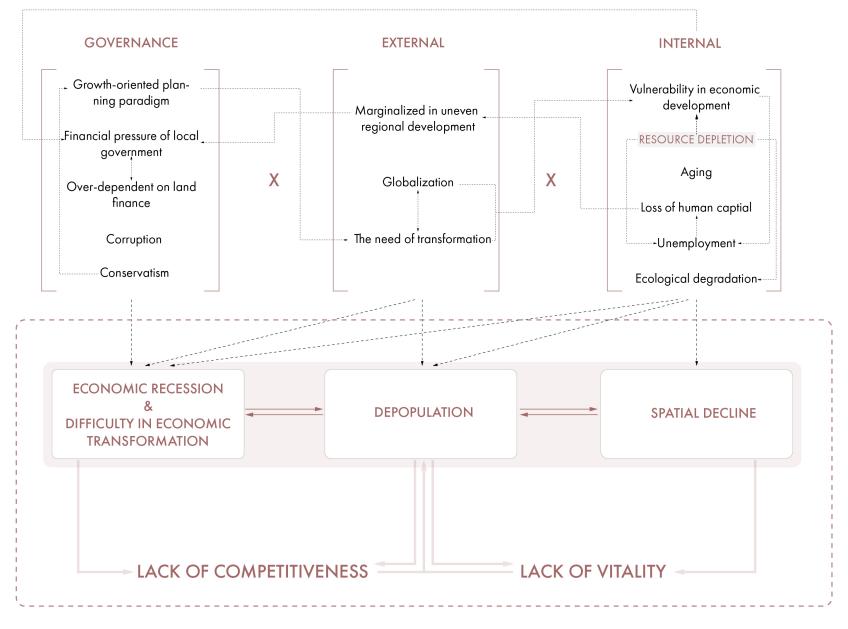
Attractiveness from large cities encourages labors and talents to migrate.



PROBLEM STATEMENT

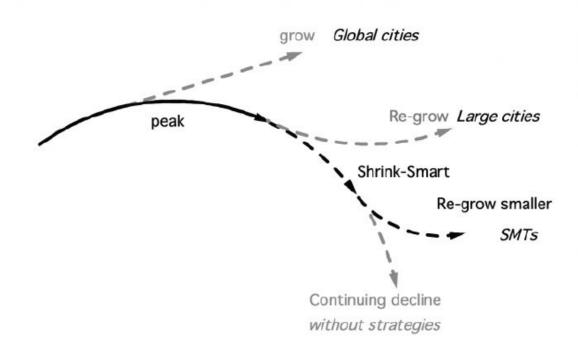


PROBLEM STATEMENT



" SHRINKAGE "

SMART SHRINKAGE



Popper and Popper (2002) define smart shrinkage as "planning for less—fewer people, fewer buildings, fewer land uses."

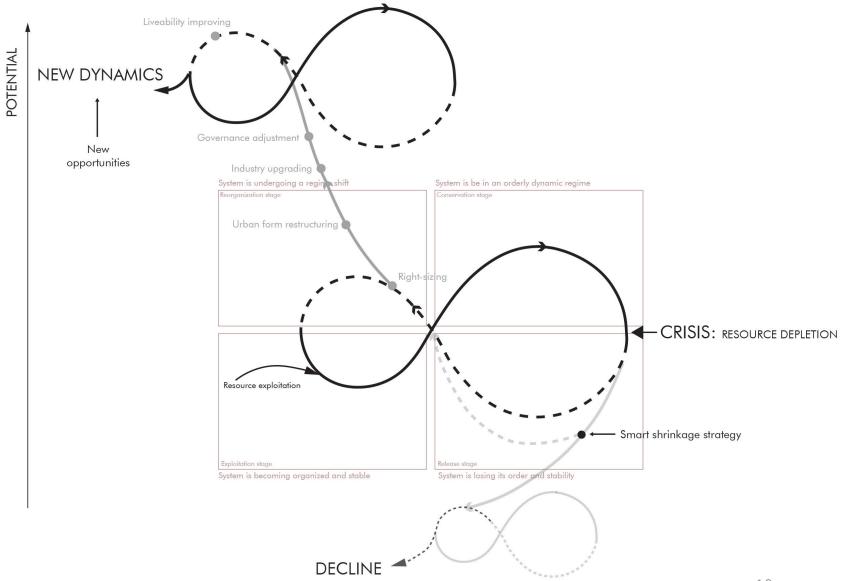
RESEARCH QUESTION

How can <u>smart shrinkage</u> be used as a <u>transformation</u> strategy in the <u>resource-exhausted cities</u> in China to <u>RECOVER</u> them as resilient urban systems?

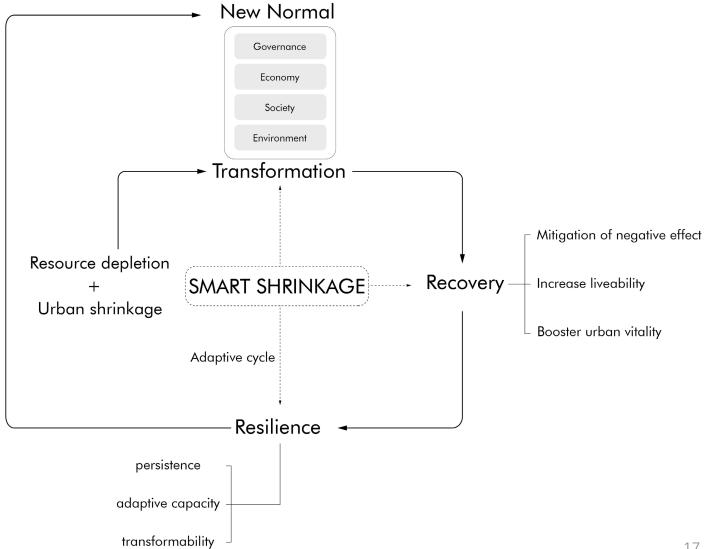
Three values of **URBAN RECOVERY**

- Mitigate the negative impacts of urban shrinkage
- Increase liveability under shrinking trend
- Boost the urban vitality of development

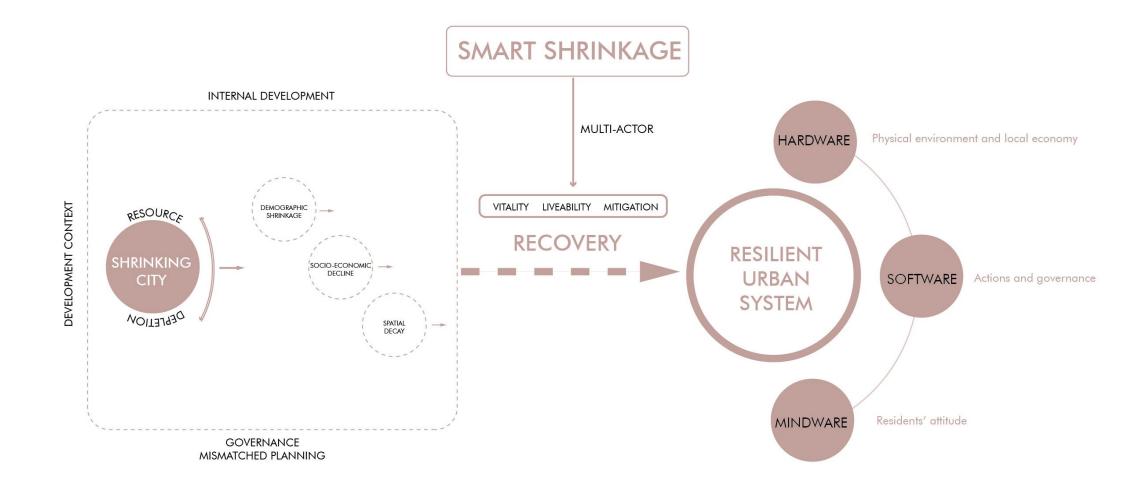
RESILIENCE



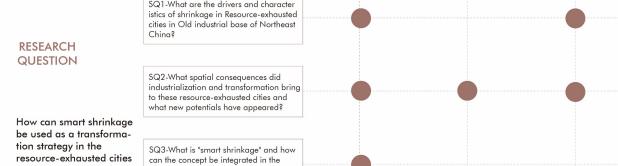
THEORETICAL FRAMEWORK



CONCEPTUAL FRAMEWORK



METHODOLOGY



Literature

Stakeholder

industrialization and transformation process & a summary of the poten-

formation vision in Hegang & Design guidelines

ria framework

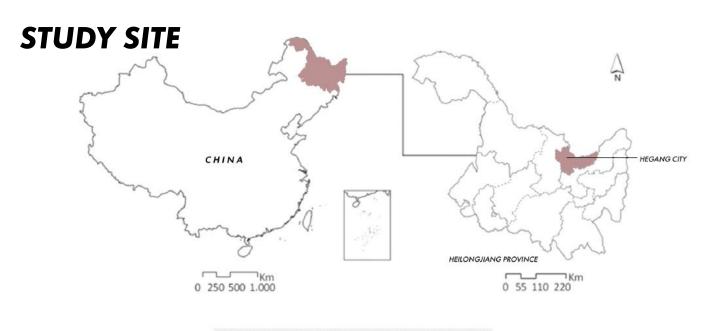
in China to recover them as resilient urban systems?

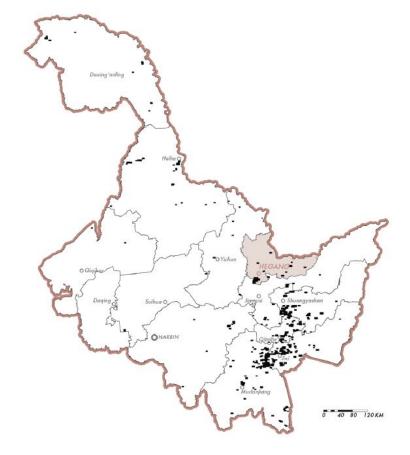


Statistical

Research





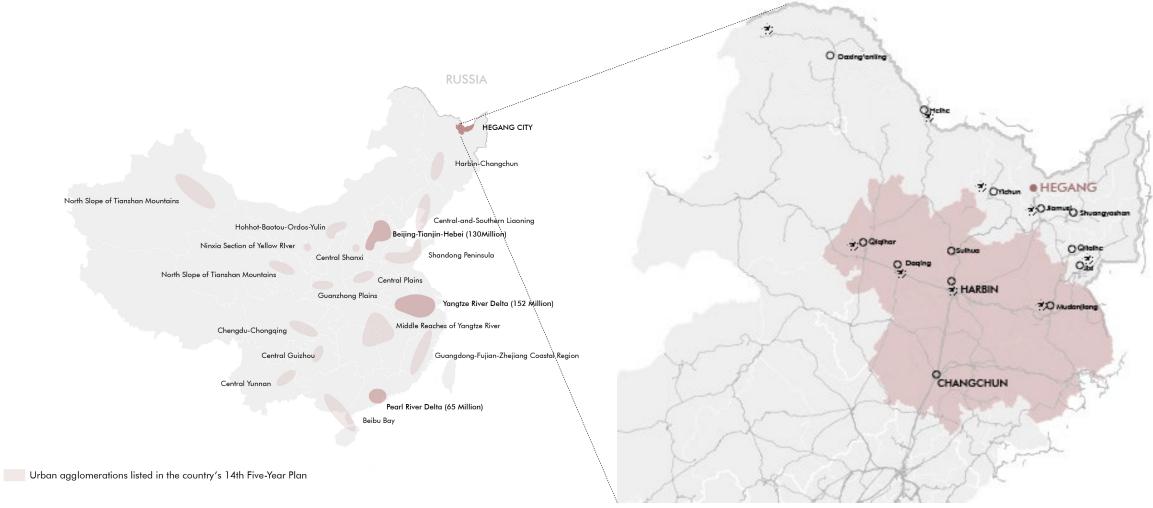




Located at northeastern border of China

One of the famous coal mining cities in Heilongjiang Province

STUDY SITE



Fiscal burden

Billion(yuan) 40 20 20 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 YEAR -10 Financial revenue and expenditure gap

Former Chinese coal-mining city of Hegang in dire financial straits

Commentators say the city's financial woes are the tip of the iceberg, amid spiraling local government debt.

By Qiao Long and Chingman 2021.12.29



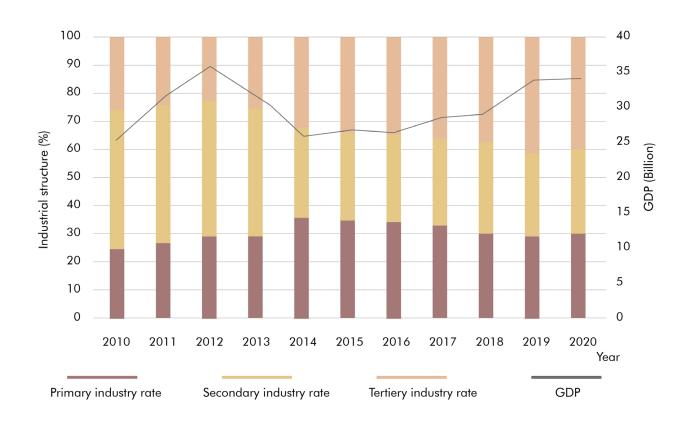




People walk past residential buildings in Hegang, Heilongjiang province, northeastern China, Jan. 2, 2020.

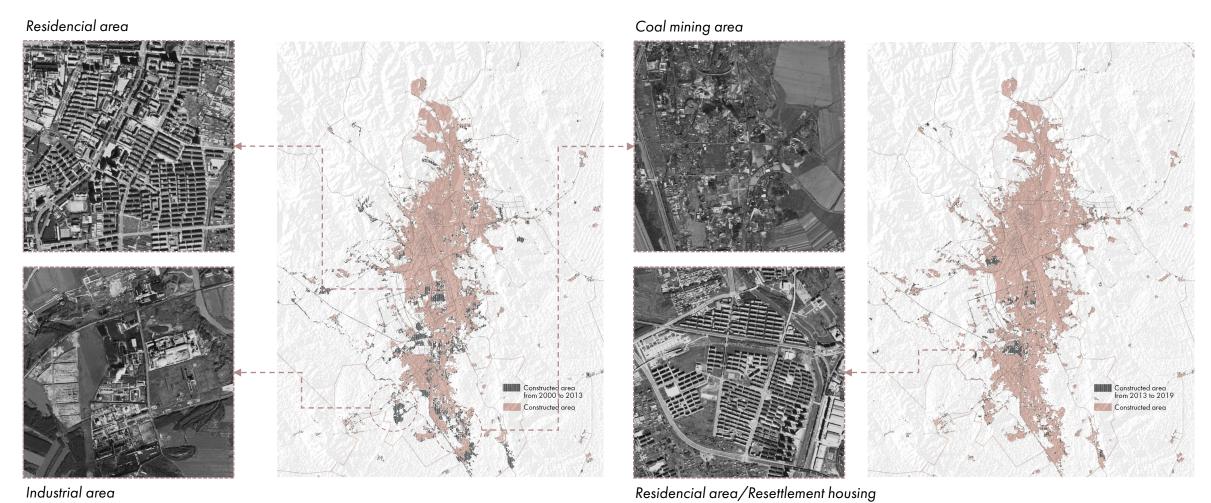
Reuters

Economic recession



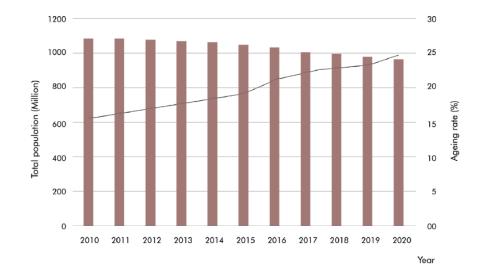
Economy has declined since 2012, especially the secondary industry.

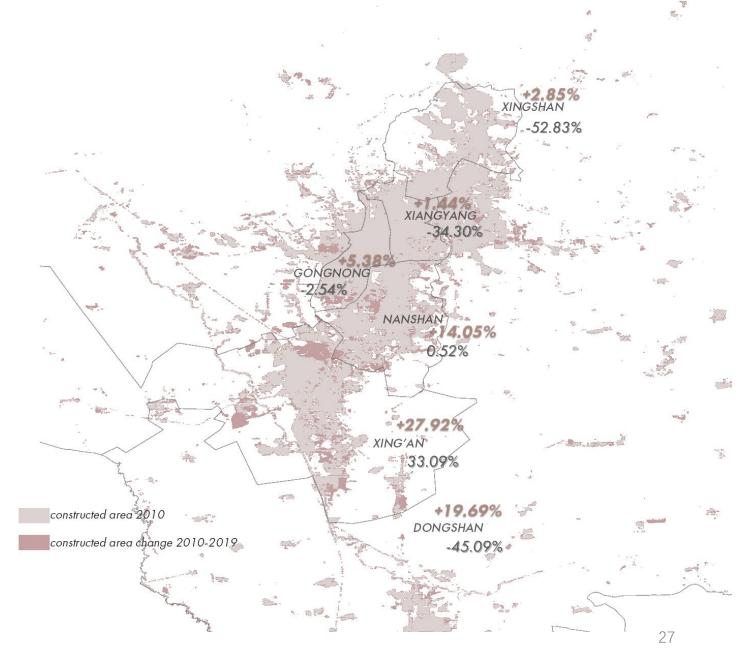
Human-land scale contradiction



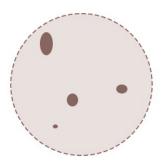
26

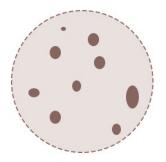
• Human-land scale contradiction





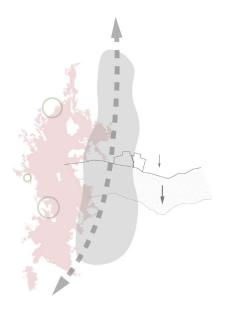
Fragmented shrinkage



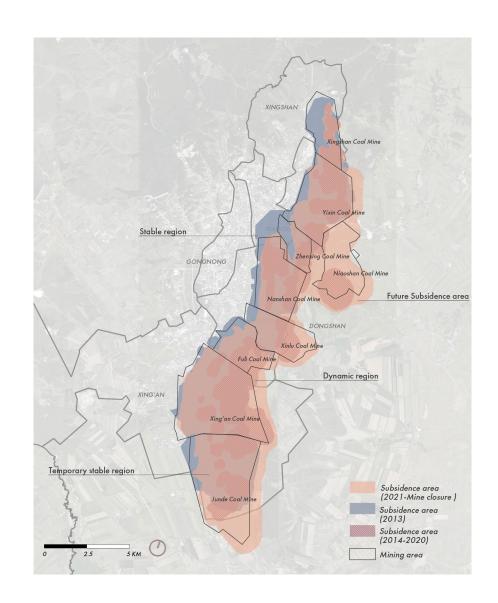




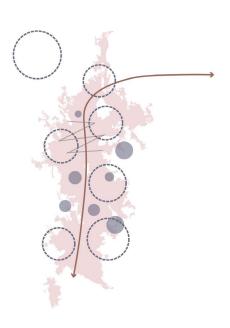
Vulnerable ecological environment

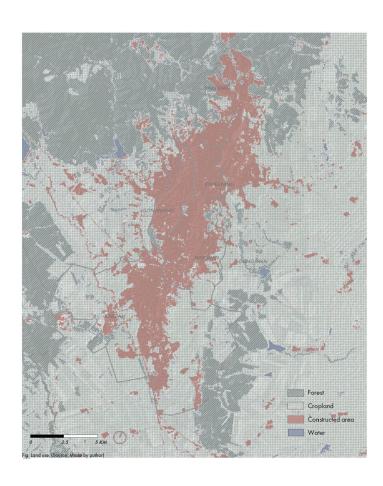




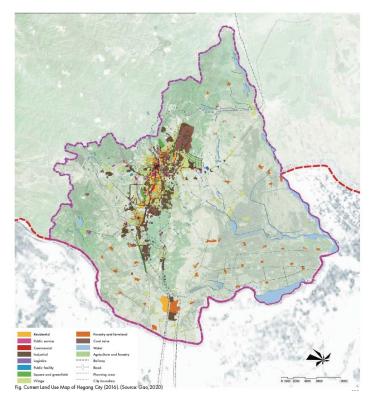


Loose urban spatial structure

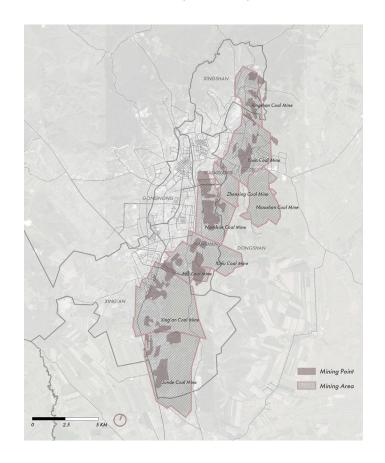


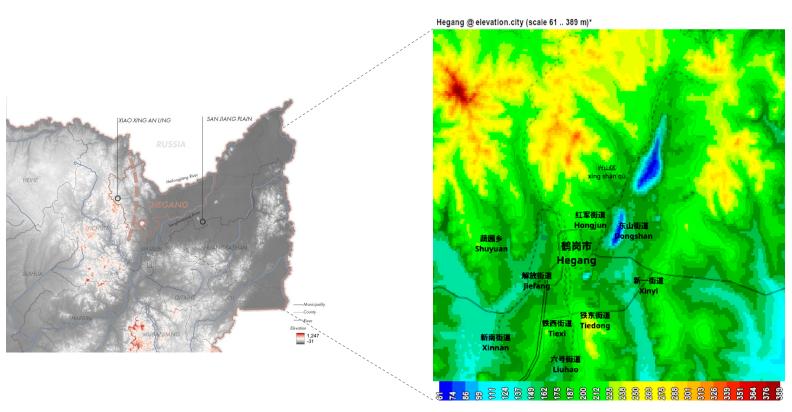


Detailed land use

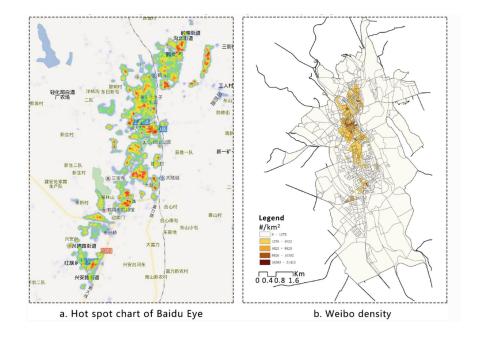


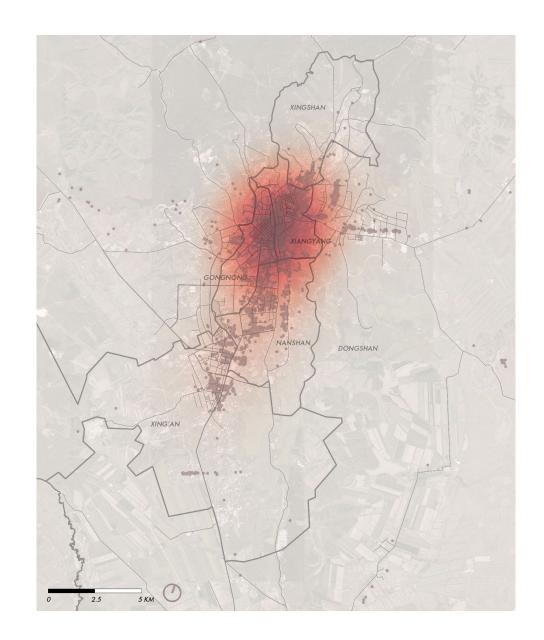
• Limited development space





Unbalanced distribution of functions within the city





Why SMART SHRINKAGE?

"A great city should not be confounded with a populous city."

——Aristotle

VISIONING

'TOWARDS A MORE INTEGRATED AND LIVEABLE POST-INUDSTRIAL CITY'

ECOLOGY

PRODUCTION

LIVING

VISIONING

'TOWARDS A MORE INTEGRATED AND LIVEABLE POST-INUDSTRIAL CITY'

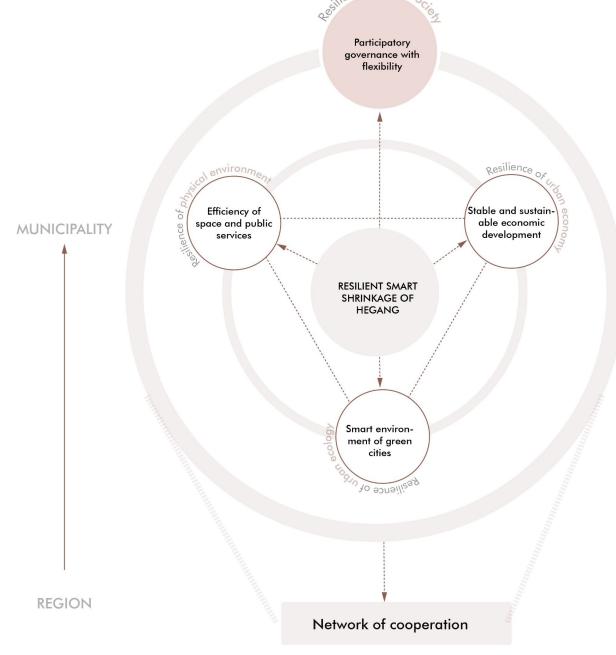






Strategy building

PRINCIPLES



- Identify and Assess the urban space
- Establish the Database of urban space and public services

Strategy

- Build industrial development sharing platform
 - Adjustment of industrial structure
 - Build "Industry+life" community
 - Reorganize the industrial distributions
 - City public transport network upgrading

Sustainable economic transition

Stable and sustainable economic development

- Ecological restoration
- Construct Disaster prevention facility
- Build Green infrastructure system
- Recover the coal mining land to cropland

Build Green infrastructure system

Smart environment of green cities

- urban space
 - Efficiency of space and public services

- Low-end Labor training

- Rightsize public service facilities

- Renewal of vacant space

- Adjustment of urban spatial structure

- Improve the living quality

Smart management of

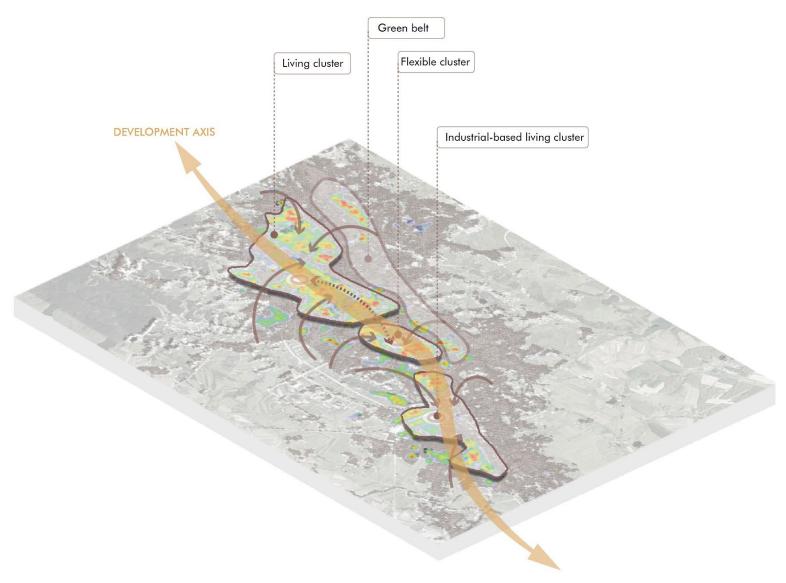
Participatory governance with flexibility

- Build 'Land bank' system
- Encourage collaborative planning
 - Living laboratory
 - Low-end Labor training
 - Build Regulatory agency
- Build Stable and sustainable community

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I. Smart management of urban space

- Adjustment of urban spatial structure
- Rightsize public service facilities
- Improve living quality
- Renewal of vacant space

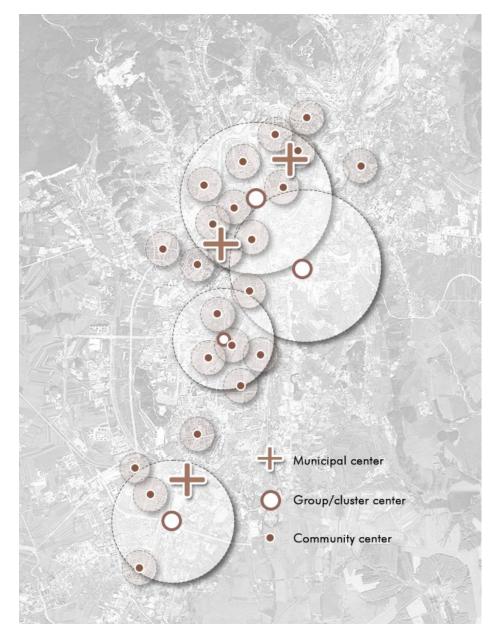


I. Smart management of urban space

■ Adjustment of urban spatial structure

■ Rightsize public service facilities ■ Improve living quality ■ Renewal of vacant space Middle school Civic cultural activity center 噩 Children's playground

Baby care facilities Kindergarten r in the second Community park Recreation & sports facilities Community health center Bus station 🌢 🖫 ativity center Community activity station Hospital Senior nursing home Community administration facilities

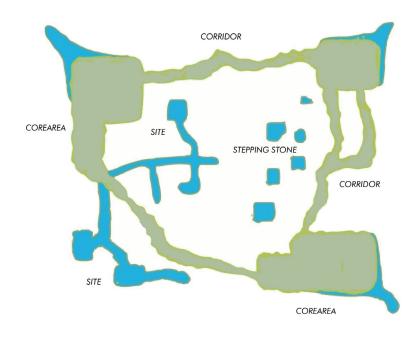


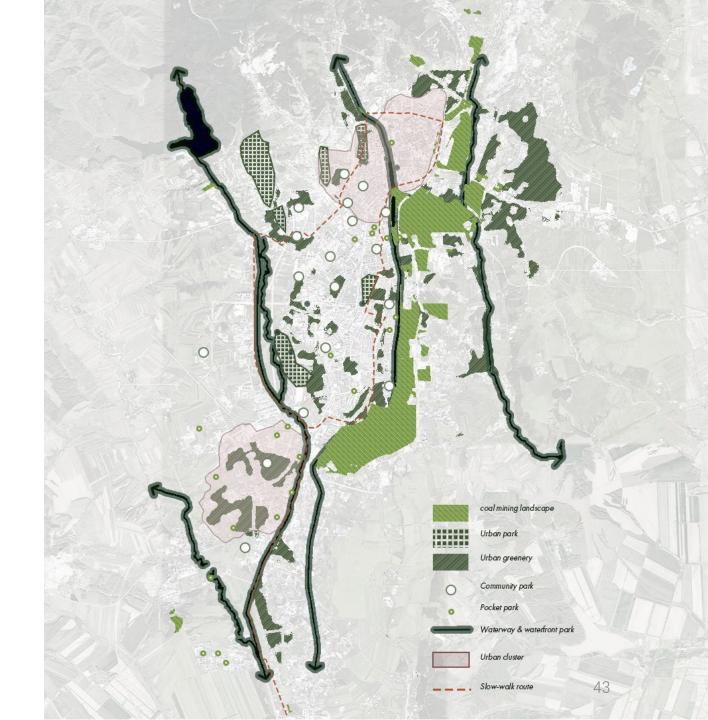
I. Smart management of urban space

- Adjustment of urban spatial structure
- Rightsize public service facilities
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- Renewal of vacant space

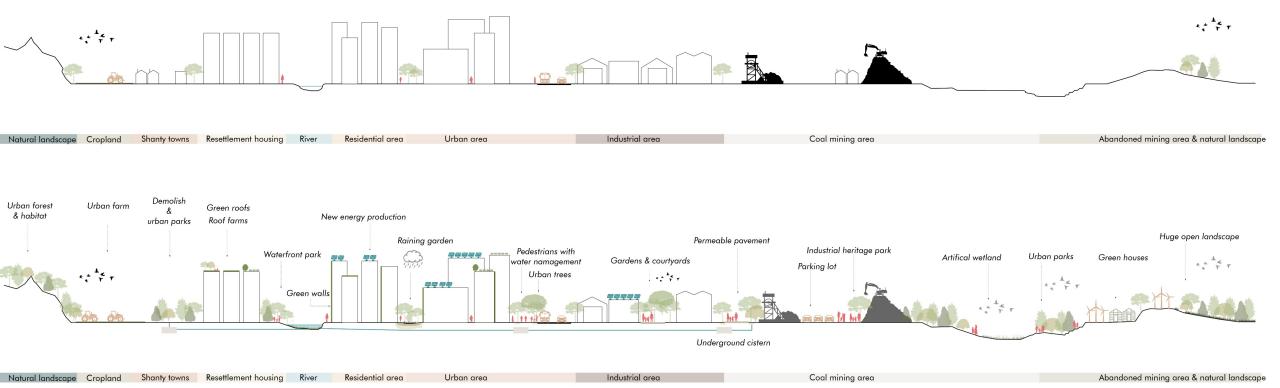
MODE	attitude to shrinkage	ACTION	PARTICIPATION MECHANISM	
Demolition	Not admit/Seek for growth	Demolish the vacant buildings	Government-led/Attract market	
Transferability	Admit/Solve problem	The land bank reclaims vacant land, and grass- roots organizations such as neighborhood com- mittees obtain the right to reuse the land	Government-led/Attract residents	
Transition	Admit/Wait for growth	Transit vacant industrial or commercia land by encouraging local businesses and organizations to actively envision new uses for vacant land, transforming vacant resources into temporary places with multiple functions.	Government-guided/Social participation	
Change	Admit/Utilize shrinkage	Reuse the vacant property and give it new function; Turn vacant land into "green infrastructure"	Government-led/Social participation	

- Build green infrastructure system
- Ecological restoration

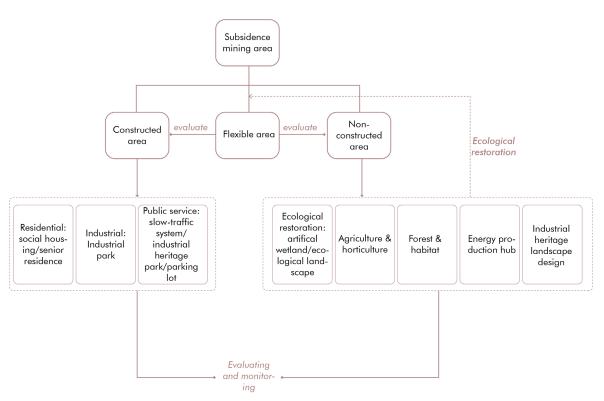




- Build green infrastructure system
- Ecological restoration

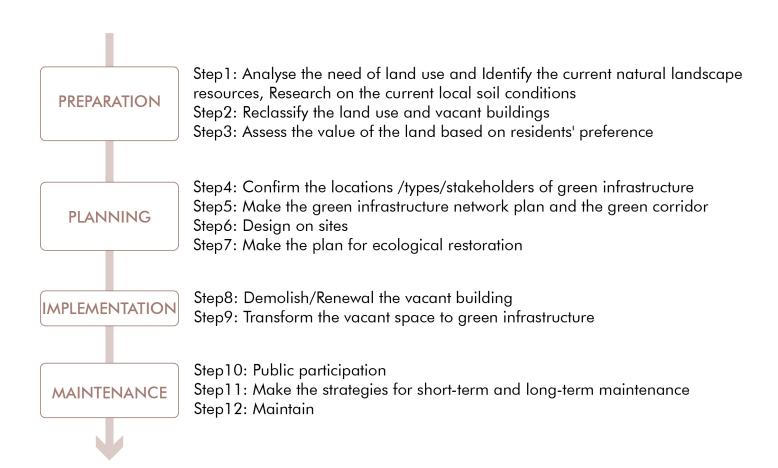


- Build green infrastructure system
- Ecological restoration





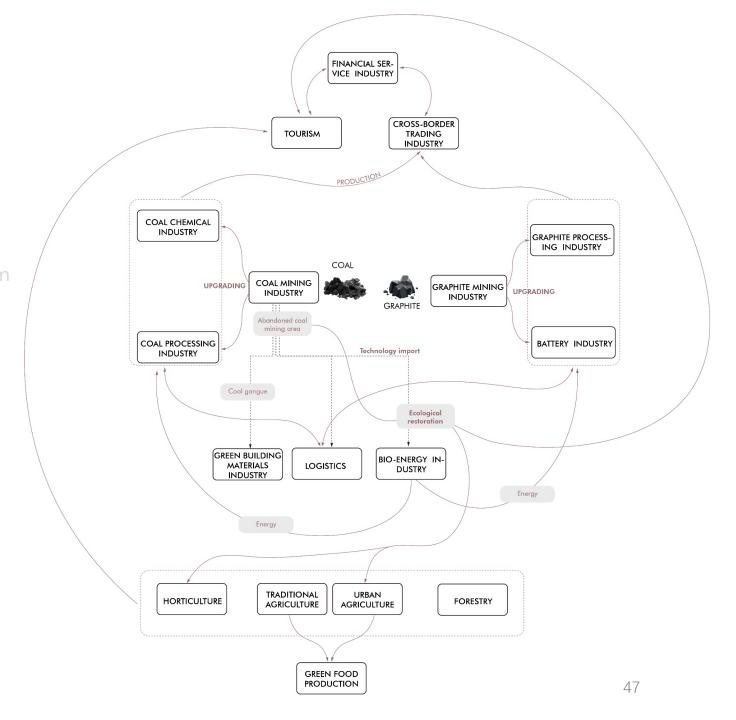
- Build green infrastructure system
- Ecological restoration



III. Sustainable economic transition

- Adjustment of industrial structure
- Build industrial development sharing platform
- Reorganize the industrial distributions
- Build 'Industry+Life' Community

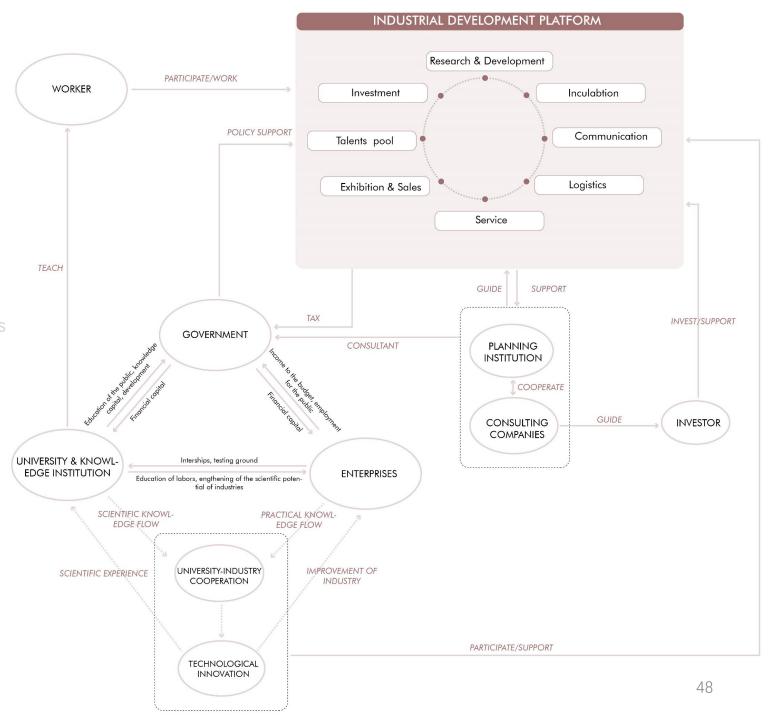
SECONDARY



PRIMARY

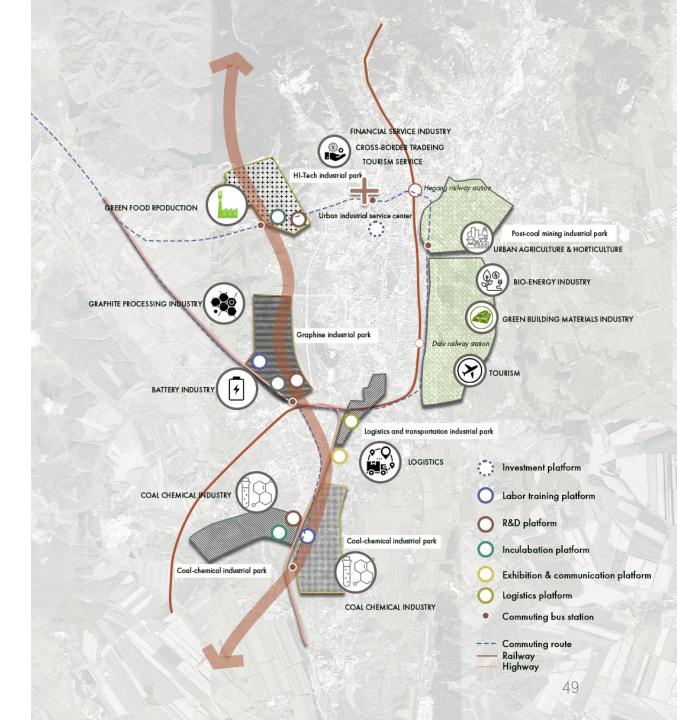
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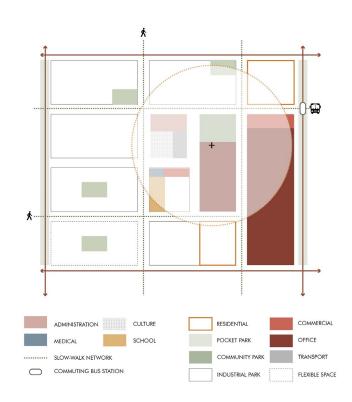
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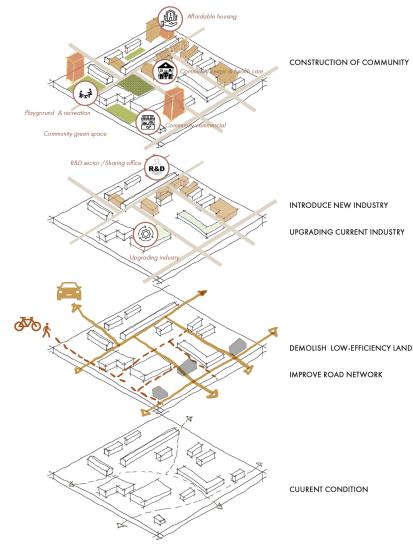
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III. Sustainable economic transition

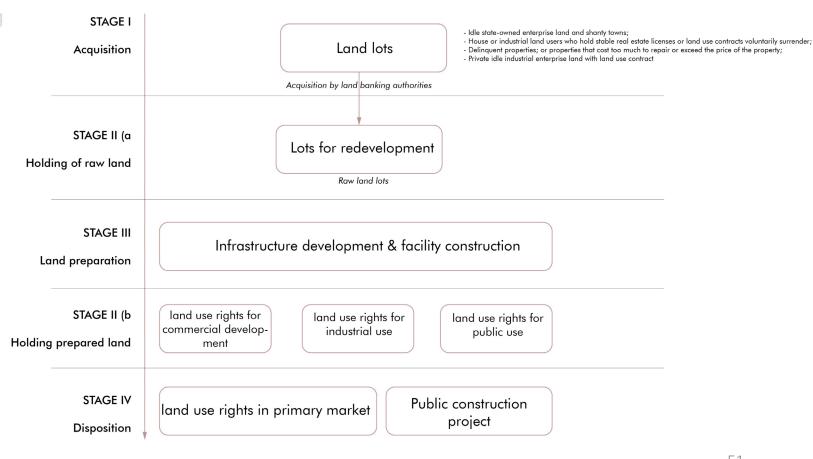
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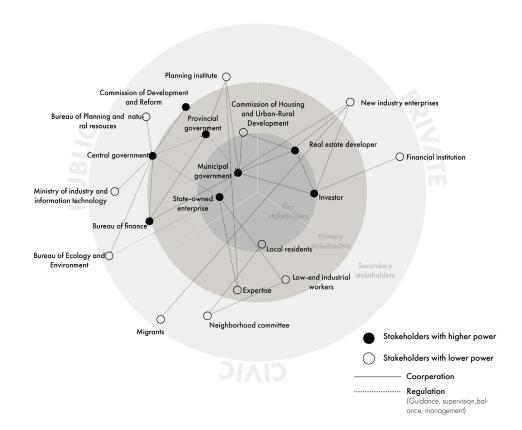
IV. Participatory governance with flexibility

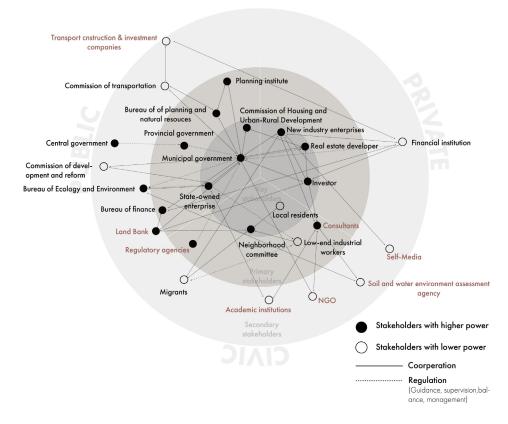
- Build Land bank system
- Encourage collaborative planning



IV. Participatory governance with flexibility

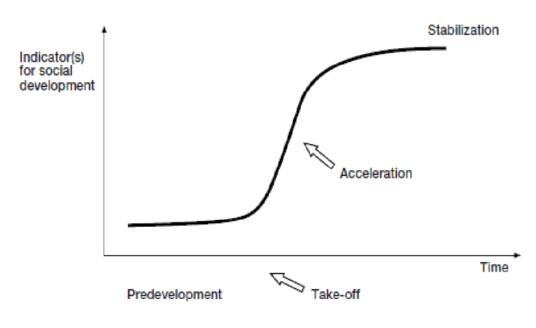
- Build Land bank system
- Encourage collaborative planning





IMPLEMENTATION

Time phasing

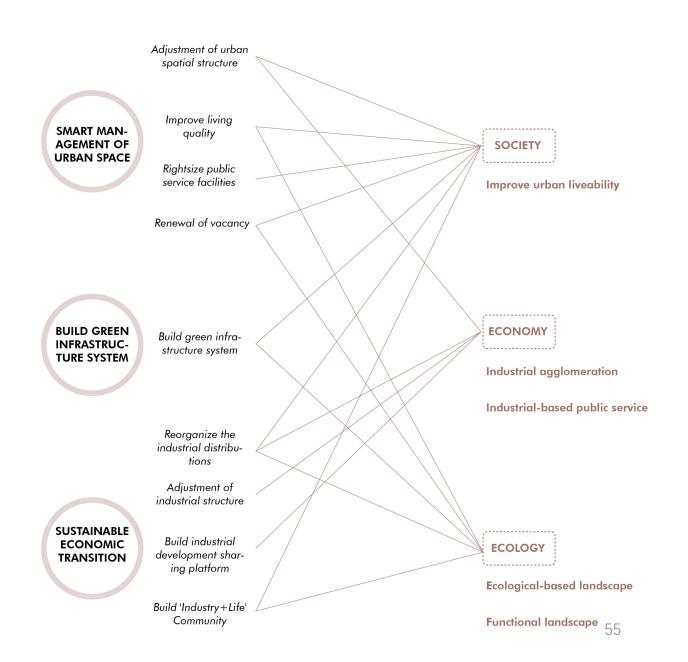


	PREDEVELOPMENT		TAKE-OFF	ACCELERATION	STABLIZATION	
GOAL	CONSTRUCTIO ASSESSMENT&		F INCUBATION BASE	REMOVAL OF TRANSITION BARRIERS	evaluation & improvement	
	IDENTIFICATION		CO-PLANNING & CO-DESIGN		OF PROJECTS	
	VISIONING & PRELIMINERY PLANNING			CO-DEVELOPMENT		
			PILOT PROJECTS DEVELOPMENT			
	ACCUMILATION& PREPARATION FOR DEVELOPMENT				MAINTENANCE OF NEW NORMAL	
			ADJUSTMENT & UPGRADING OF	PLAN		
	NETWORKING AMONG ACTORS		ACTORS	IMPLEMENTATION OF PLANNING WIDELY		
				[CONTINUING TRANSITION]		

TESTING

SPATIAL IMPLEMENTATION OF DESIGN

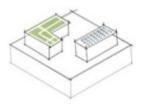
Spatial Design toolbox



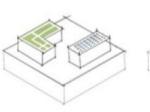
Design toolbox

IMPROVE URBAN LIVEABILITY

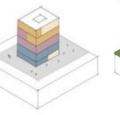
1 Rooftop gardening & farming



2 Rooftop energy



3 Vertical mixed use



4 Greenstreet & slow traffic system



5 Permeable pavement

6 Flexible open space

7 Food market

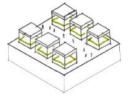
8 Pocket park



9 Community center



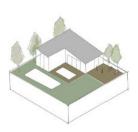
10 Elderly care



11 Hospital



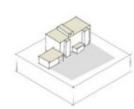
12 School (including kindergarten)



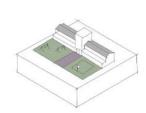
13 Cutural activity



14 Flexible space for temporarily use

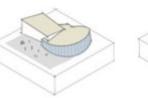


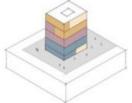
15 Green parking lot







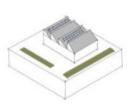




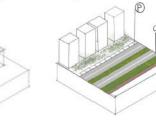
Design toolbox

INDUSTRIAL AGGLOMERATION

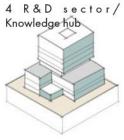
1 Renewal of industrial buildings



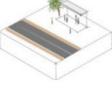
2 Commuting bus station



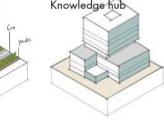
3 Improve infrastructure



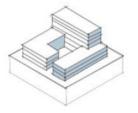
5 Sharing office

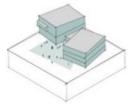


6 Exhibition hall/ 7 Sustainable industrial Communication center park



8 Labor training center







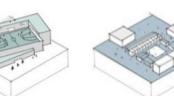


INDUSTRIAL-BASED PUBLIC SERVICES

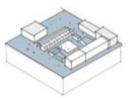
1 Talents housing/ Affordable housing



2Social activity center



4 Community park



3 Commercial



5 Recreation&sports



Design toolbox

ECOLOGICAL-BASED LANDSCAPE

1 Garbage backfill

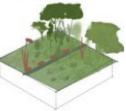
2 Bio-landscape and raining garden

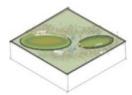


3 Artificial wetlands



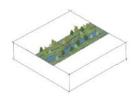








5 Waterfront park



FUNCTIONAL LANDSCPE

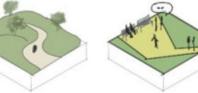
1 Pedestrian pathway

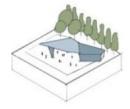
2 Recreation space

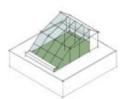
3 Open Pavillion

4 Greenhouses









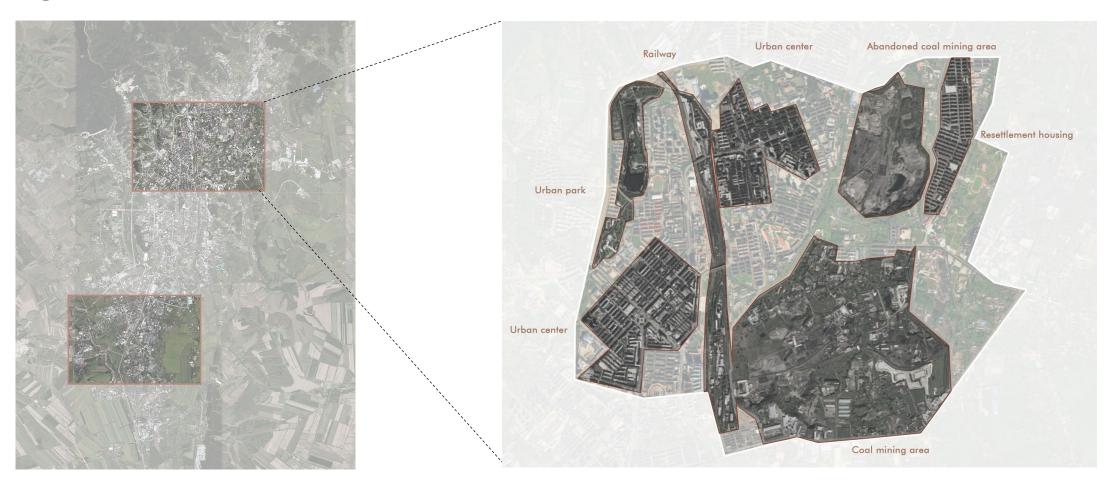
5 Urban farming

6 Clean energy production

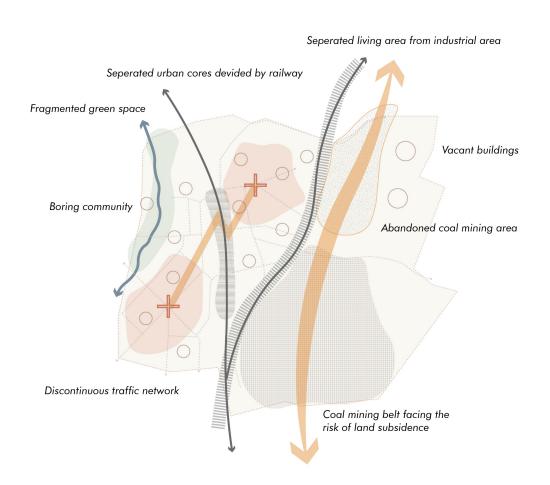


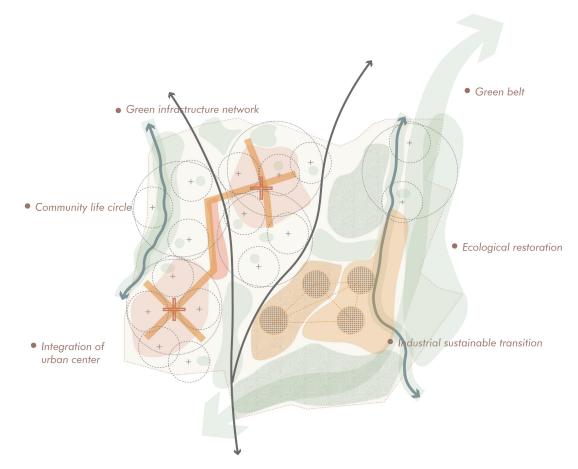


Design site-I



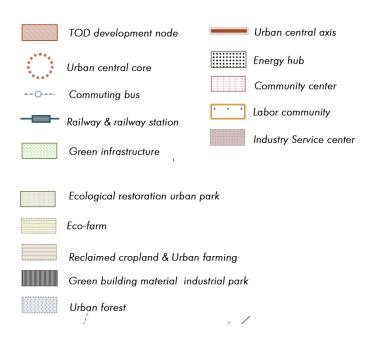
Design site-I





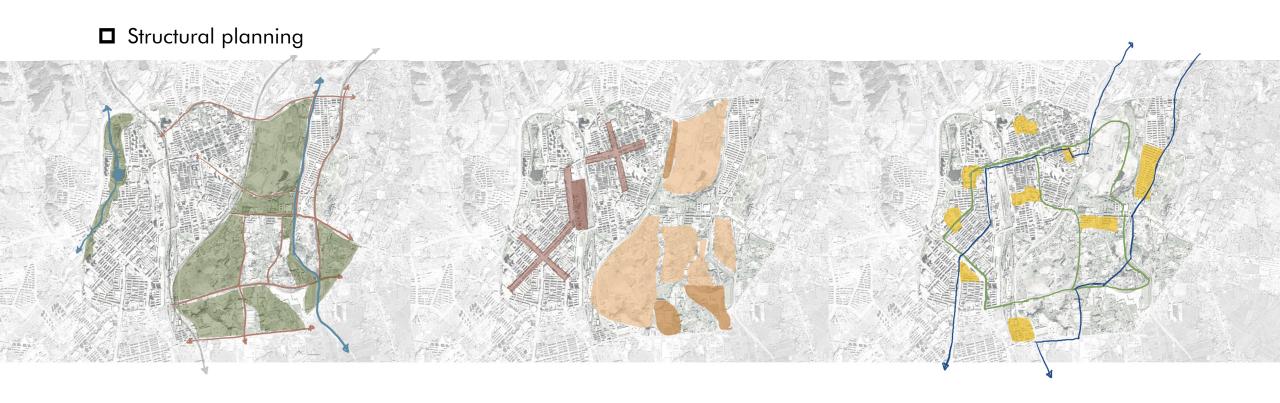
Design site-I

■ Structural planning





Design site-I



- Ecological restoration
- Infrastructure optimization

- Integration of urban center
- Sustainable industrial start-ups

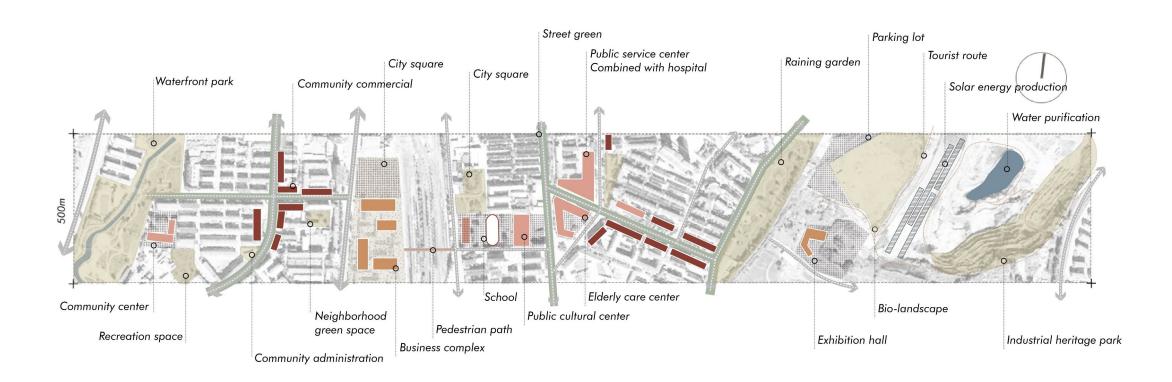
- Community center upgrading
- Related service optimization

Design site-I

■ Detailed planning

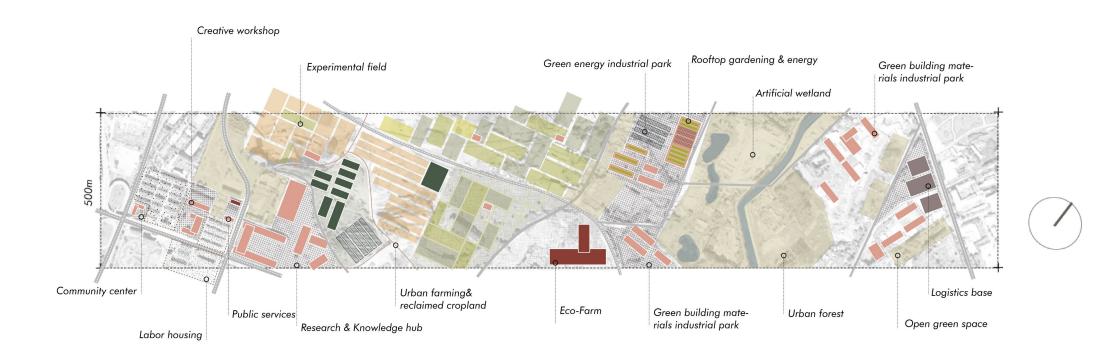


Design site-I-A



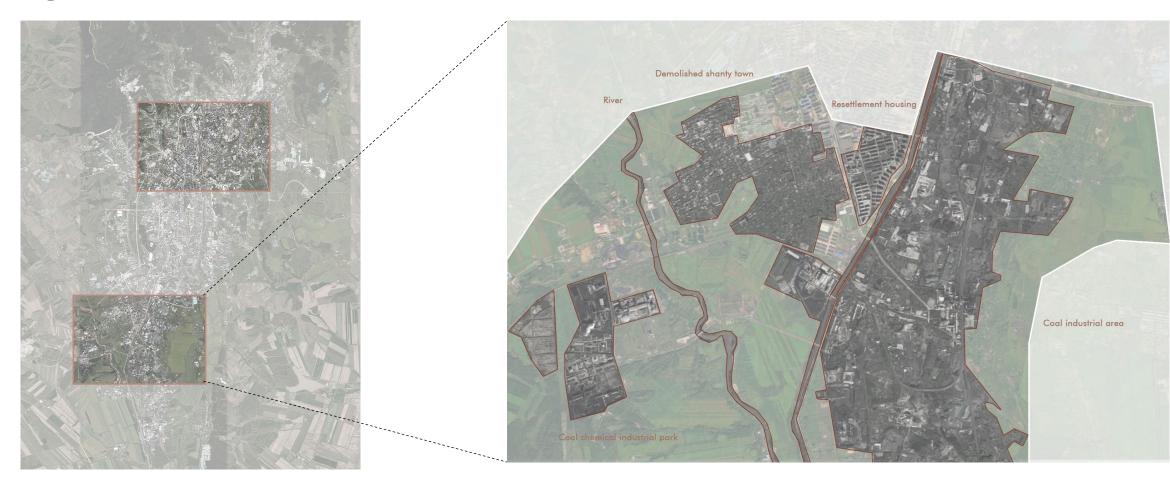


Design site-I-B

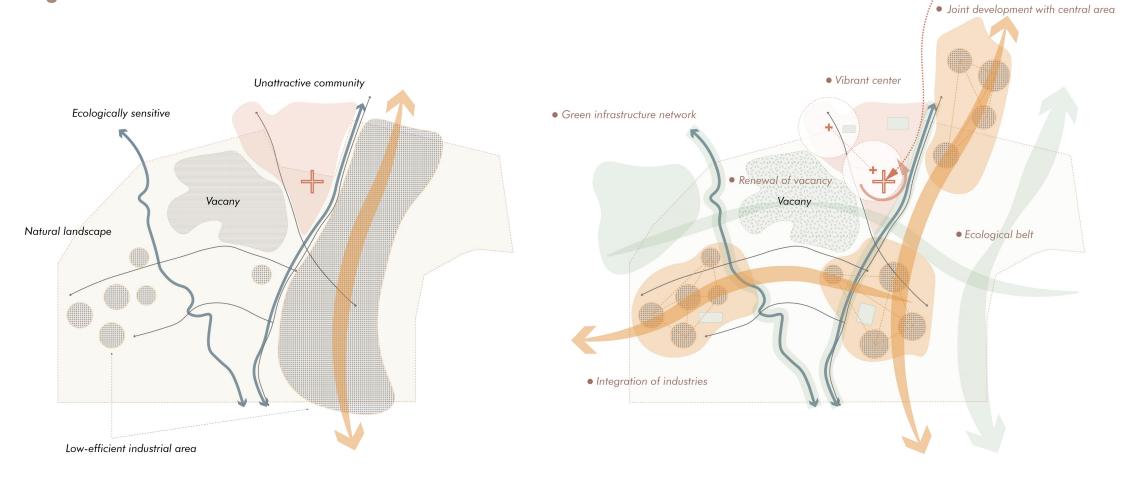




Design site-II



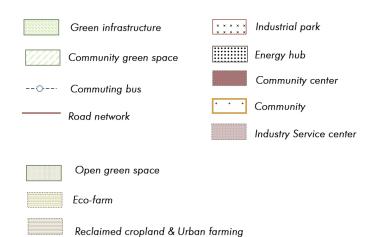
Design site-II

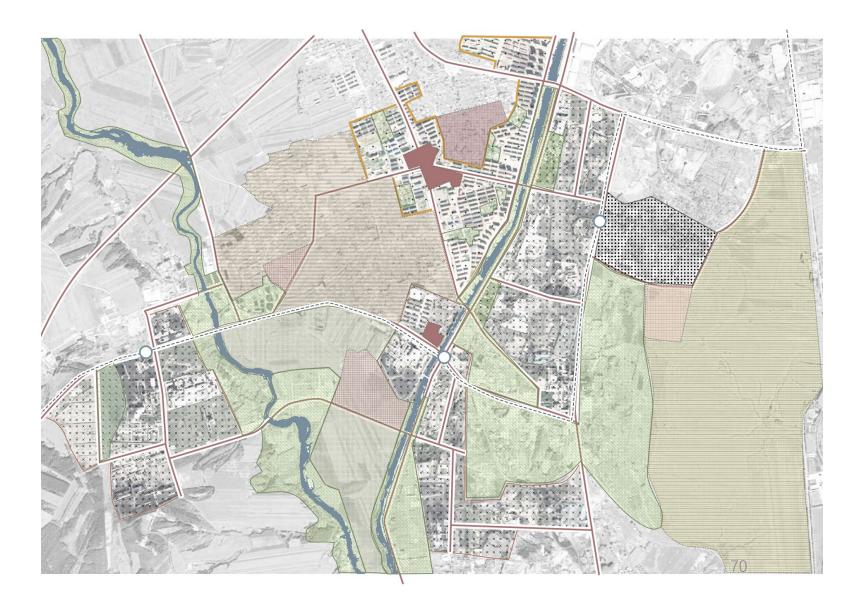


Central city area

Design site-II

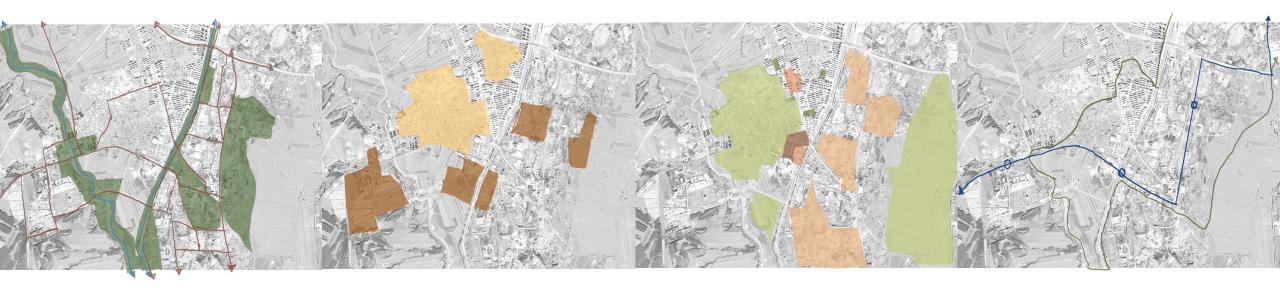
■ Structural planning





Design site-II

■ Structural planning



- Ecological restoration
- Infrastructure optimization

- Pilot industrial project
- Renewal of vacancy, reclaim cropland
- Industrial upgrading and integration: industry & urban farming
- Industrial+living community

- Slow traffic network
- Industrial-related service optimization

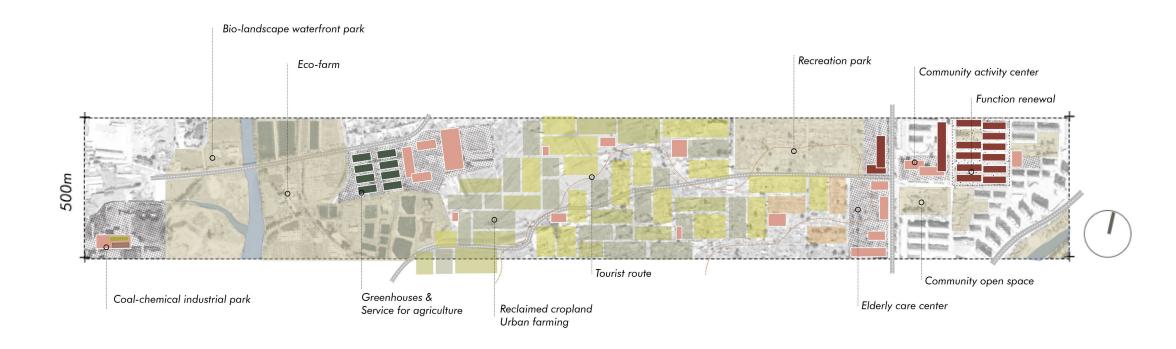
Design site-II

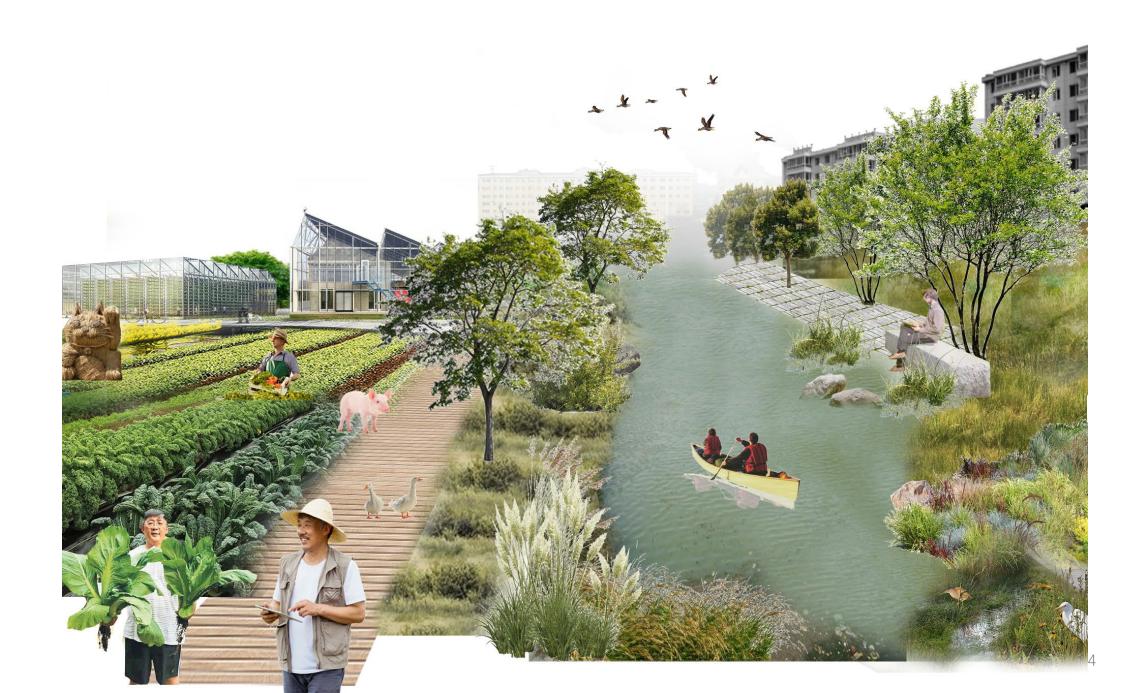
■ Detailed planning



IMPLEMENTATION OF DESIGN

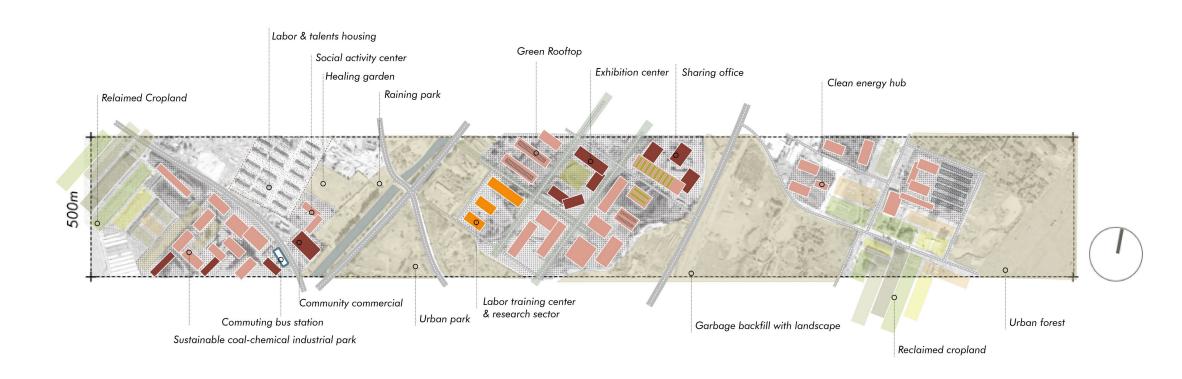
Design site-II-A





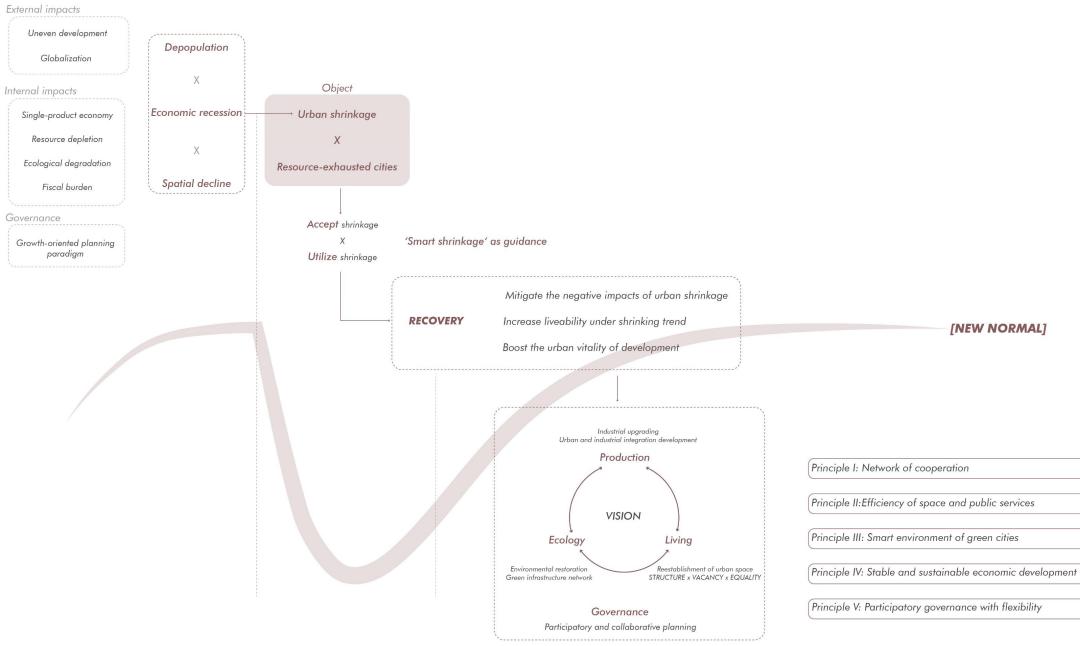
IMPLEMENTATION OF DESIGN

Design site-II-B





CONCLUSION



Resilient urban system



PRINCIPLES

- Internal and External Limited developing conditions: Remote location; Periphery of urban cluster; Lack of internal devel opment momentum; Limited urban expanding space; Network of cooperation Provincial industrial planning requirements: Regional cooperation in clusters - Similar development context (history and culture) as surrounding cities - Right-sizing of urban scale and reduce the scope of infrastructure services - High vacancy of space and buildings (resettlement housing) - Re-adjust the built environment -Abandoned coal mining area and demolished shanty towns Efficiency of space and - Focus on high quality urban center - Population decline and change of demographic structure - Dense community public services - Low space quality: space disorder - Re-adjust to the aging and less child future - Inequality of development within central city - 'Land bank' and land management - Re-adjust to Green infrastructure (e.g. bike infrastructure/food infrastruc-- Pollution and ecological degradation caused by coal mining industry Smart environment of - Rich and original natural landscape resources green cities - Green retirement city (e.g. urban gardening) -Call for green development and ecological restoration - The recession of secondary industry and Facing the industrial transforma-Stable and sustainable - Potential of Internet celebrity economy: social media - Industrial upgrading and transition - Potentials from transition economic development - Location advantage: border trade economy - Lack of basement for other industry - New resources: graphite industry - stimulate and encourage the public participation - Solidified governance system - participate in urban self-constrtuction through studios and projects(e.g. Participatory governance - Growth-oriented planning paradigm in the past living laboratory) - Shift of consciousness of government and local residents with flexibility - stronger and stable community - Migration of population - land management and land bank

SMART SHRINKAGE CONCEPT

LOCAL CONTEXT

Detailed strategy

PRINCIPLE- Network of cooperation

- Regional transport infrastructure upgrading

To provide development basis for regional integration.

- Ecourage Regional cooperation and establish regional industry development cluster

To utilize the foundation and advantages of regional industrial development, avoid disadvantages such as remote locations, then promote the formation of collaborative industrial development clusters with extended industrial chain.

PRINCIPLE- Efficiency of space and public services

- Identify and Assess the urban space

Investigate and collect the urban space data, according to current conditions, identify the low-efficiency land in the urban area of the whole city by combining social, economic and various conditions.

- Establish the Database of urban space and public services

To manage the urban space and public services data in a smart and digital way.

- Rightsize the urban scale and public service facilities

Promote the centralized distribution and rational layout of medical care, social welfare, commercial facilities and residences; Improve the value and efficiency of facilities and urban space, and reduce the waste of space and government expenditure.

- Renewal of vacant space

Utilize the urban vacant space as 'Resource', for instance, transform low-efficiency and vacant land into green spaces, public activity spaces, cultural activity centers, sports venues, etc. through green infrastructure, tempo rary use, function replacement and other updating methods to stimulate the value of vacant spaces, avoid further deterioration of the area, and maintain regional image.

- Centralize and decentralize population and land use

Centralized population and functions reduces unnecessary investment for construction and enable the gathering of funds, resources, talents, etc, which finally contributes to long-term cost-effective development.

- City public transport network upgrading

Complete the accessibility of public transport, improve urban slow-walk traffic system and thereby timprove quality of residents' urban normal life.

- Improve the spatial quality

Improve the overall appearance of the city, form a multi-level community life circle suitable for aging, child-friendly, walk-friendly, green and low-carbon vision.

PRINCIPLE- Smart environment of green cities

- Ecological restoration

Restoring and protecting regional ecological space, establishing ecological corridors and national parks, using greening to nourish towns and other measures, and promoting the formation of an ecological pattern of natural and harmonious symbiosis in the region; On the basis of protecting natural landscape land, provide residents with places for entertainment, experience, communication and learning, and form an ecological environment for sustainable urban development.

- Build Green infrastructure system

Form a multi-scale, networked, multi-functional sustainable green infrastructure system.

- Construct Disaster prevention facility

In view of the risks such as ground subsidence that may occur in the long run, prepare for the urban disaster prevention space plan.

- Recover the coal mining land to cropland

Return part of the construction land to farmland, renovate the farmland by integrating the scale of the farmland, replanning the roads in the field, transforming and improving the irrigation and drainage facilities, and improving the soil of the farmland to improve the quality of the farmland; realize the further development of regional modern agriculture and forestry.

PRINCIPLE- Stable and sustainable economic development

- Build industrial development sharing platform

Construct a sharing platform, establish relevant industrial infrastructure and service, provide communication chance for domestic and foreign researchers and industries, and provide a place for citizens to experience and learn in person.

- Adjustment of industrial structure

- Establish the sustainable green structure of graphite industry

Utilize existing product resources, promote the development of graphite-related secondary industries through the circular economy development model, and achieve technological innovation and product upgrades through international cooperation channels.

- Extend the chain of coal-chemical industry

Optimize advantageous industries, upgrade the original industrial model with advanced technology and concepts, promote the sustainable and green transformation of industries with backward structures, strengthen competitiveness, and create new brands.

- Market building for cross-border trading industry, tourism business and agriculture

Excavate and refine the development foundation and advantages of the region, and create a development foundation and future market by formulating relevant encouragement and development policies at the government level to attract and gather related industries.

- Encourage the collaboration among industries

Realize the coordinated development of the primary, secondary and tertiary industries in the region.

- Low-end Labor training

Provide skills upgrading training for workers to better adapt to the upgraded industry and reduce unemployment.

- Build "Industry+life" community

Promote the matching of industrial space and living space in close proximity, provide workers and other workers in and around the industrial park with perfect residential, commercial, service or green space functions, so that production, living and ecology are coordinated with each other and the economic vitality of the park is enhanced.

- Reorganize the industrial distributions

Gather the industries and form industrial clusters; provide reserved space for start-ups and future development; Improve the industrial park and related community, and formulate the basis for working and living.

PRINCIPLE- Participatory governance with flexibility

- Build 'Land bank' system

Collect, temporarily manage and dispose of vacant properties, transforming vacant land and buildings into green assets to maintain neighborhood stability and encourage property reuse; also as an economic and community development tool to restore real estate markets in shinking cities

- Living laboratory

Based on the principle of people-oriented, pay attention to the needs and life of residents, and attach importance to urban public activities and social interactions; promote the enthusiasm of local people for life and realize the revitalization of the neighborhood through public participation in community construction and community building.

- Build Regulatory agency

Add supervisory agencies to urge the public to actively participate from the bottom up, and to make government information policies open and transparent.

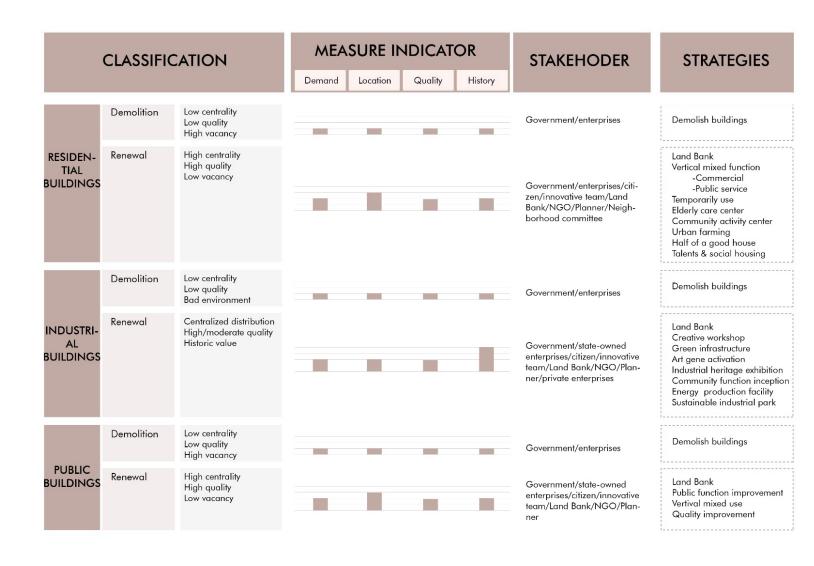
- Encourage collaborative planning

Encourage cooperation between the government, professionals, research institutions, universities, enterprises and the public, build a framework for cooperation planning, realize technological innovation and improve the quality of the urban physical environment; the public participates through various channels and provides feedback and information.

- Build Stable and sustainable community

Improve the living environment and improve public service facilities; fully consider the age structure of the community population and respect the wishes of residents; use the neighborhood committee as the grass-roots autonomous network to improve community management, and build a platform for residents to fully participate in planning and construction to achieve multi-party co-construction

■ Detailed design guideline of vacancy renewal



Quality History Demand Location Green buffer Government/enterprises Infrastructure Protection green Green parking facility Near roads Parking lot Government/enterprises/NGO Small areas Permeable pavement Square Near active zone Public service infrastructure High accessibility Landscape element/Sculpture Government/citizen/N-Interactive scenery GO/planner Portable pavillion/Market Urban vegetation/Event lawn Park Near residential area Waterfront sidewalk Near rivers; Government/citizen/NGO Playground Large area Slow walk **VACANT** Near residential area Healing garden LAND Garden Small area Permeable pavement Government/citizen/NGO Recreation facility Fitness equipment Farm Far from residential area Reclaim farm With farm Urban farming Large area Government/enterprises/citizen Horticultural alley Green house **Build shutter** Restoration Small/Large Refuse backfill Coal mine Landscape design Bio-landscape & wetland Recreation park Government/enterprises/citi-Urban Habitat zen/NGO/consulting compa-Energy supply ny/planner/scholar Ecological restoration Reclaim cropland Agriculture & Horticulture Industrial heritage park Underground Storage Raining garden Demolished Scattered distribution Urban farming Government/enterprises/Nshanty towns Event lawn GO/innovative team/plan-Recreation center Elderly community center Demolition Low historic value SHANTY Government/enterprises Demolish buildings Low quality TOWNS High vacancy Renewal High historic value Partly remediation Government/enterprises/citi-High quality Function transformation zen/innovative team Low vacancy

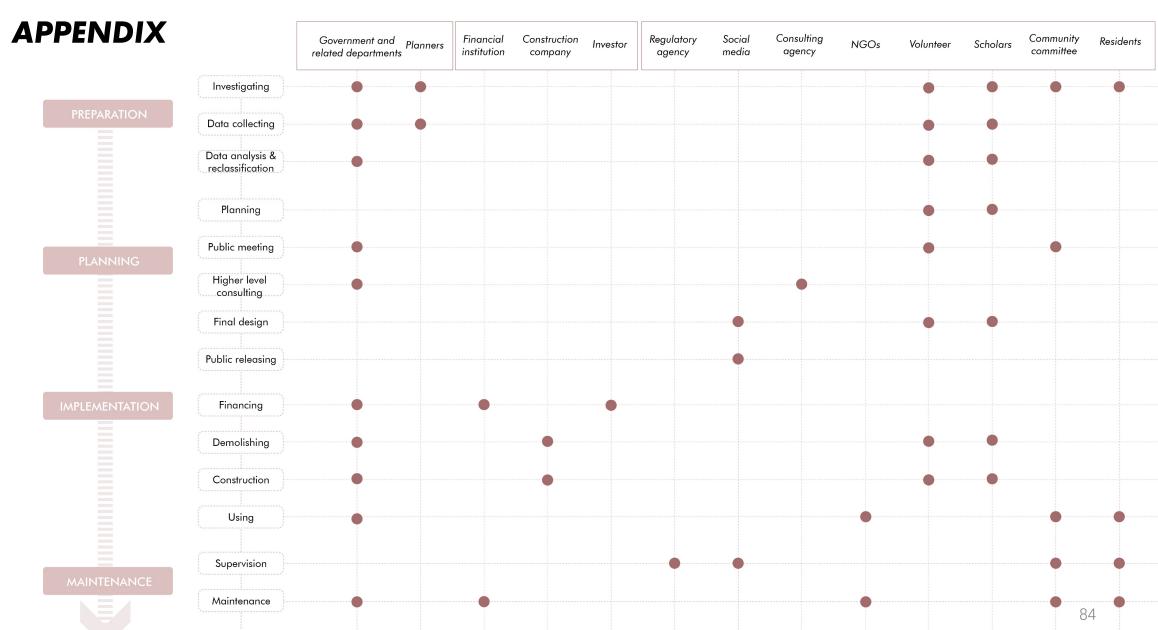
MEASURE INDICATOR

STAKEHODER

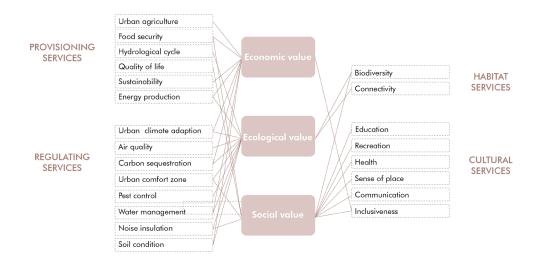
STRATEGIES

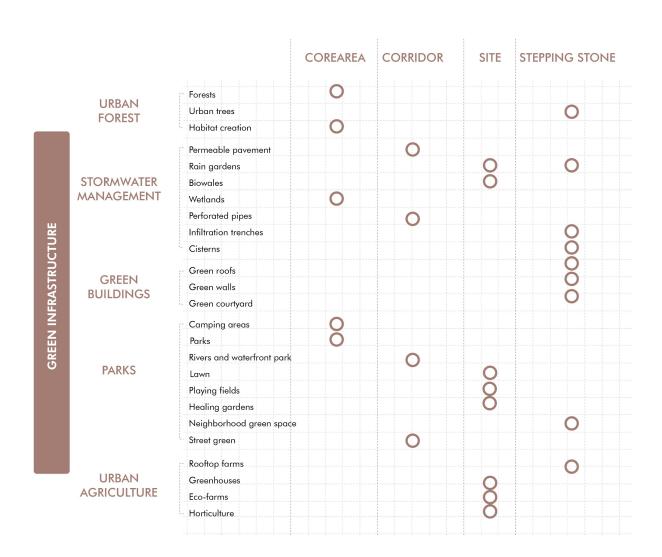
CLASSIFICATION

■ Participatory governance of GI system STAKEHOLDER



■ GI system

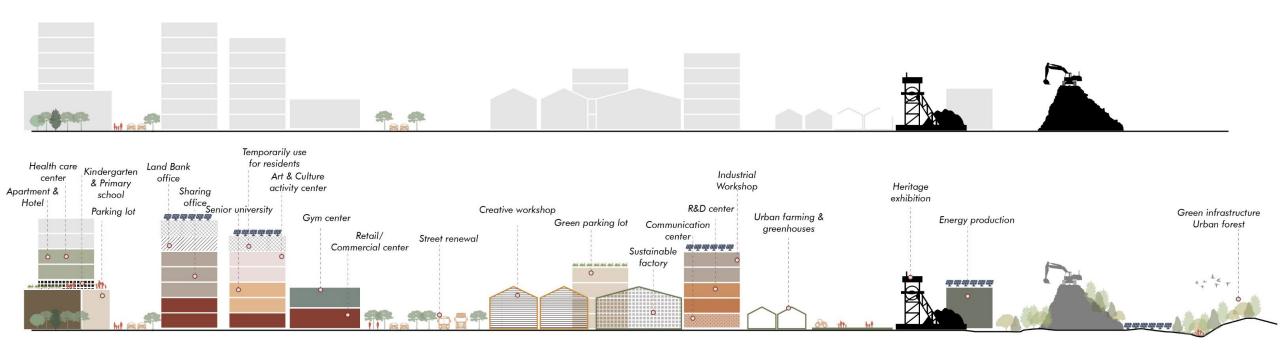




		PREDEV	ELOPMENT	TAKE-OFF		RATION	STABLIZATION	
APPENDIX	GOAL	ASSESSMENT&	CONSTRUCTION OF INCUBATION BASE		REMOVAL OF TRANSITION	REMOVAL OF TRANSITION BARRIERS EVALU.		
		IDENTIFICATION	500/	CO-PLANNING & CO-DESIGN	CO DE	VELOPMENT	OF PROJECTS	
		VISIONING & PRELIMINERY PLANNING		PILOT PROJECTS DEVELOPMENT	CO-DEN	VELOPMENT		
		ACCUMILATION& PREPARATION FOR DEVELOPMENT			ADJUSTMENT & UPGRADING OF PLAN		MAINTENANCE OF NEW NORMAL	
□ Detailed strategy		NETWORKING AMONG ACTORS				OF PLANNING WIDELY NG TRANSITION]		
		Regional transport infrastructure upgrading						
		Ecourage Regional cooperation and establish regional industry developme			oment cluster			
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		the urban space						
		Establish the Databa urban space and pu						
		services	Rightsizepublic se	ervice facilities				
			Renewal of vacant space					
		Adjustment of urban spatial structure City public transport network upgrading Improve the living quality						
		© Ecological restoration						
			Build Green infrastructure system					
		Construct Disaster prever			er prevention facility	1		
		Recover the coal mining land to cropland				<i>)</i>		
		Build Industrial development sharing platform						
			Establish the sustainable green structure of graphite industry		-	1		
			Extend the chain of coal-chemical industry			Adjustment of industrial stru	ucture	
			Market building for cross-border trading industry, tou					
		Low-end Labor training						
		``			Enc	Encourage the collaboration among industries		
			Reorganize the industrial distributions		Encorrege in a consportation union introduces			
		Build 'Land bank' system			[Living laboratory		
			Build Regulatory a		gulatory agency)	······································	
			Encourage collaborative planning					
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		Ĭ.,	Build Stable and sustainable community)		

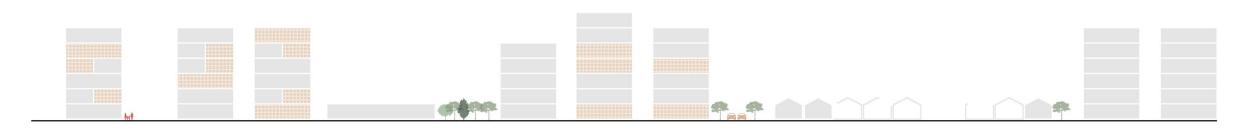
Public buildings

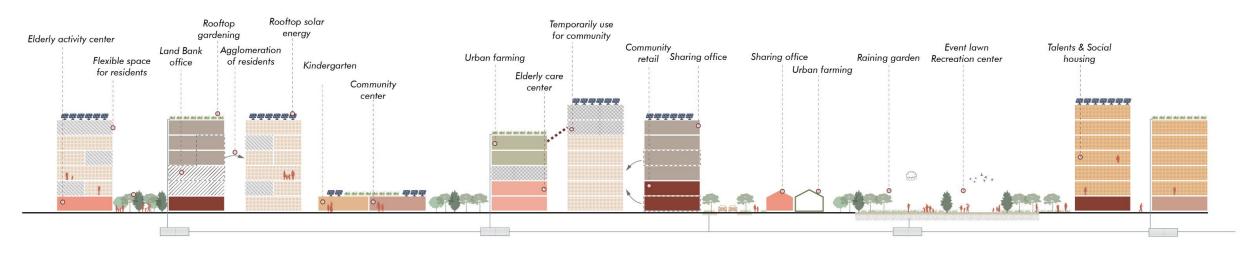
■ Renewal of vacant space



Industrial area

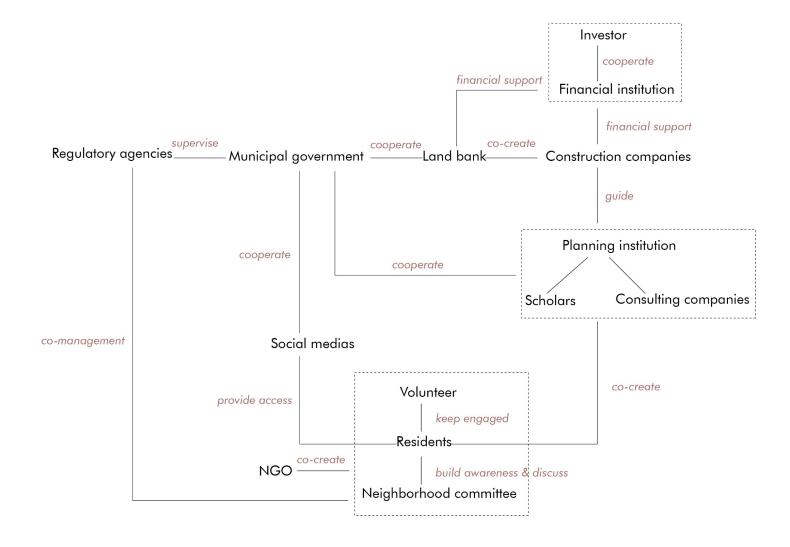
■ Renewal of vacant space



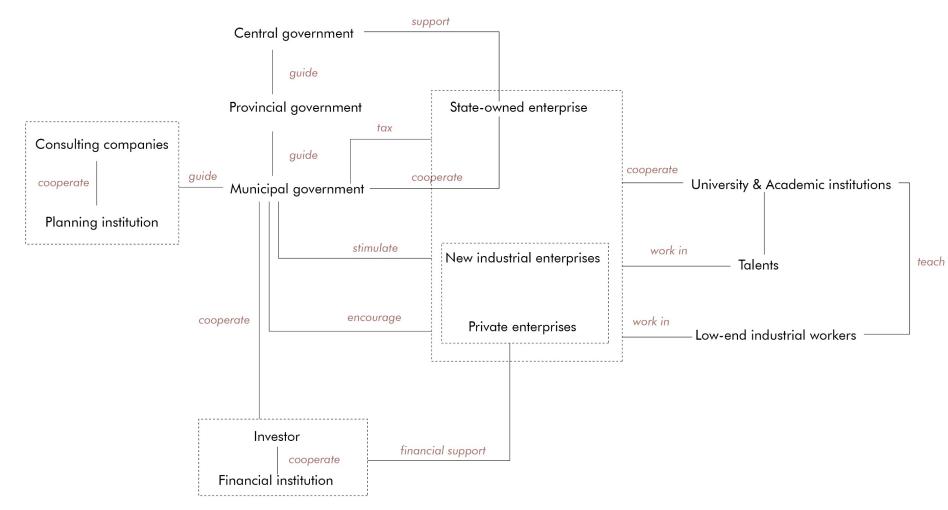


Residential area Shanty towns Residential area

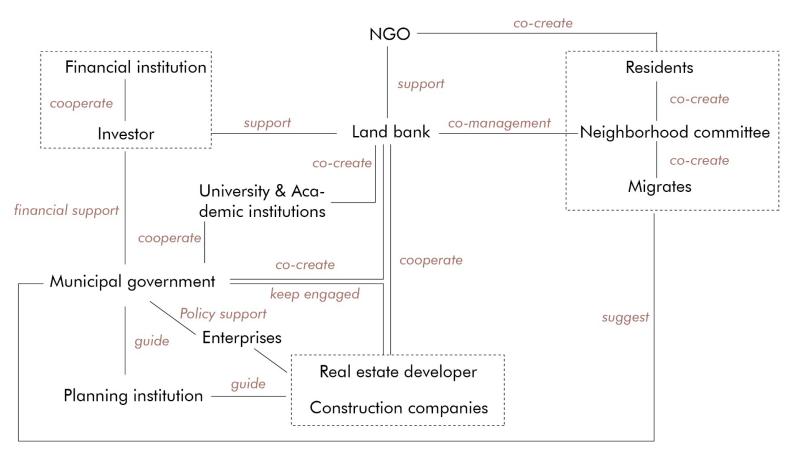
■ Encourage collaborative planning - *Ecology*



■ Encourage collaborative planning - *Production*



■ Encourage collaborative planning - Living



■ Land bank

