'Smart' Facility Management in building fire emergency operations

An empirical research with the focus on multi-criteria analysis for supporting the selection of smart emergency applications in the facility management

-31 6 42 50 00 91 --

niteit, verzamelen bij uitgany

Clifford Tjon

MSc. Management in the Built Environment, Delft University of Technology, P5, 26th of June, 2019

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Delegate of the Board of Examiner

Ir. Y. J. Cuperus





Background information



Problem definition





Main research question





Problem definition



Research gap



Main research question

The characteristics of university campuses

	Functions	Who r	manages/own/	Similar city functions	
		University	Municipality	3rd party	Alternative available in city? Examples
	ACADEMIC • EDUCATION AND RESEARCH				
	Classrooms and studio spaces (small groups)	х			
	Lecture halls (large groups)	x			Movies, theaters
	Office space academic staff	x			
	Office space support staff	x			
9	Laboratories	x		x	R&D facilities of large companies
	Study places for individual use/small groups	x			Inner city coffee bars
	Library	x			Community library
	Special places for ceremonies (graduation)	x	x		City halls, churches
	Special conference facilities	x		x	Conference center
2	Special educational facilities (dance, media, arts)	x	x		Theaters, studios, museums
	Academic hospital			x	Other hospital
	Medical school			×	

Table retrieved from Den Heijer (2011, p.184)





Problem definition



Main research question

Research gap



Students

239.755



The characteristics of university campuses

The Netherlands

Building condition

Aging / improving



Academic staff

22.618

Data based on Den Heijer and Tzovlas (2014)





Problem definition





Main research question

Research gap

The characteristics of university campuses

United Kingdom

University of Oxford. Image retrieved from unsplash.com



Students

2.041.715





Aging



Mary and a way and a property and

Academic staff

145.837

Data based on Den Heijer and Tzovlas (2014)





Problem definition





Main research question

Research gap

The characteristics of university campuses United States of America

Harvard University. Image retrieved from diarystore.com



Students

19.900.000 (2018)





Aging



Academic staff

unknown

Data based on nces.ed.gov.

Background information

Problem definition



Research gap



Main research question



Zaterdag 09 februari 2019 Het laatste nieuws het eerst op NU.nl



Foto © Cynthia Te Grotenhuis

Grote brand bij UvA Amsterdam



De verwoestende brand in 2008

Q

Niks minder dan een drama op de faculteit van de bouwkunde

NOS	Nieuws	Sport	Uitzendingen	TELETERST	AFX
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Grote brand bij Radboud Universiteit Nijmegen



De brand woedt in het het Spinozagebouw MARC VAN NUNATTEN I TWIT

Background information



Problem definition



Research gap



Main research question

Fire at Georgetown University data center brings campus to a standstill

Takes a day out of students' calendar

April 06, 2018 By: Max Smolaks



Georgetown University's Laurel Data Center in Maryland was brought down by an electrical fi week, resulting in campus-wide service outages.

According to student newspaper <u>The Hoya</u>, the fire caused the main and backup power syste fail, leading to a complete shutdown of the facility.

The exact cause of the fire is still unknown, but most services have been restored.

School's out

Laurel Data Center is the university's primary



Huge fire breaks out in Bristol University new maths building

Georgia Diebelius Saturday 6 Jan 2018 6:14 pm



32 killed in Moscow university fire



▲ Firefighters battle to extinguish a blaze, in which 32 students died, at halls of residence belonging to Mos Patrice Lumumba People's Friendship university. Photograph: AP

Cairo university set on fire amid Egypt protests

Cairo's al-Azhar University was set on fire and one person killed as supporters of the Muslim Brotherhood clashed with security forces.

Some 60 people were arrested in the latest incident of unrest by supporters of the banned group.

< Share

The BBC's Bethany Bell reports from Cairo.

() 28 Dec 2013





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Problem definition



Research gap



Main research question

The responsible, relevant and competent person in the case of a fire outbreak at a university

Facility Manager ✓ Environment, health and Safety **Emergency preparedness** ✓ Fire safety system maintenance ✓ Recover supporting services





Problem definition



Research gap



Main research question

'Smart' (campus) tools

'A **smart tool** is a service or product which collects (real-time) information on space use to improve the space use on the current campus on the one hand, whilst supporting decision making on the future space use on the other hand.' (Valks et al., 2018, p.8)











Problems with understanding, filtering and gathering information lead to lack of situational awareness during a fire emergency;



Research gap



Incomplete, overload and incorrect information during an emergency situation;



Main research question



In general, Facility managers have difficulties in managing and filtering a large amount of information.



Most studies...

- Focus on the benefits and technical aspects of the smart emergency app;
- Do not focus on the facility manager as a potential user of emergency apps and the corresponding information needs.

- Lack of understanding of
- Information needs during a fire incident, through the lens of the facility manager.
- Contribution of current smart emergency apps to the facility manager;



Background information



Problem definition



Research gap

The purpose of this study is to add to the existing body of knowledge and increase the understanding of ...

' How can current smart emergency applications, in terms of information provision, contribute to the mitigative barrier in order for the facility managers to improve their situational awareness in building fire emergency response operations?'

Empirical research methodology



Research design



Sample selection



Multi-criteria analysis

Problem definition





Research design





Research design

Evaluation of different smart emergency apps according to a variety of information items



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Criteria	ng)		Opt	tions							
	Importance based on Li et al. (2014) (ranki	Agreement Respondents (#)	Emergency app 1	Emergency app 2	Emergency app 3	Emergency app 4	Emergency app 5	Emergency app 6	Emergency app 7	Emergency app 8	Emergency app 9
Information item 1	2nd	xx/xx				⊘	⊘				⊘
Information item 2	1st	xx/xx	⊘				Ø		Ø		

Theoretical framework





Information items



Sm

Smart emergency apps



The role of the Facility management and General Management CREM and FM amid building fire emergency operations Research focus **Bow**Tie FOCUS ON INSTITUTION FOCUS ON REAL ESTATE STRATEGI **Crisis manager** responsible for determining crisis General Asset plan to overcome the crisis situation and support n Information management management the organization's image items CREM OPERATIONAL Facility manager at operational level in charge Project Facility for offering a safe environment to the Smart emergency management management business performance app Picasse SmartRescue

iRescue



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			4					
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A 0	Mark Nijnat	ten						

Korte hevige brand in Spinozagebouw van Radboud Universiteit

Op het dak van het Spinozagebouw aan de Montessorilaan in Nijmegen is dinsdagmiddag brand uitgebroken. Daarbij is zwarte rook vrijgekomen, die tot in



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CREM and FM

The position of the facility manager in relation to the Bow-Tie model

(e.g. case: fire outbreak at Radboud University Nijmegen in 2017)





Information used in building fire emergency operation

		Category	Number	Description
	BowTie	Before arrival to scene	A1 A2 A3 A4 A5 A6 A7	Building occupancy (number and identities of occupants, based on time of day) Building layout and site plan (building size, construction type, floor plans) Location of water sources nearby (fire hydrants, fire department hookups for sprinkler system, standpipes) Routing information to the building and area map of the neighborhood of the building Contact information of building owners, managers and utility contacts Hazards, location and identification of unusual hazards (above ground propane tanks, gas lines, chemicals, explosives, etc.) Location of important objects (facilities, documents, equipment) to be saved
î	Information items	At emergency scene	B1 B2 B3 B4 B5 B6	Location of fire in the building, fire size, and duration Sprinklers' status (number of location of sprinklers that have gone off) Presence and location of occupants in the building Location and condition of smoke Warnings of structural collapse based on material type, fire location, fire size and duration Confidence in the fire being real
	Smart emergency	Attack and mitigation	C1 C2 C3 C4 C5 C6	Required water flow (gallon/minute) or foam based on fire condition Location of available areas of refuge, staging areas Location and condition of deployed and standing-by responding units Local weather conditions and predictions, wind direction and velocity Locations of building entrance/exit signs Contact information of other emergency agencies
	app	Li et al. (2014)		
Picasse		Stages during	a	All required and relevant
	SmartRescue	me meident		information in each stage
	iRescue			24



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CREM and FM

BowTie

The most important information

according to the 29 first responders, 13 paramedics and firefighters

	Order	Frequency	Importance
Before an	rival to scene	ſ	
1st	A4: Routing information to the building and area map of the neighborhood of the building	A6: Hazards, location and identification of unusual hazards (above ground propane tanks, gas lines, chemicals, explosives, etc.)	A4: Routing information to the building and area map of the neighborhood of the building
2nd	A1: Building occupancy (number and identities of occupants, based on time of day)	A3: Location of water sources nearby (fire hydrants, fire department hookups for sprinkler system, standpipes)	A1: Building occupancy (number and identities of occupants, based on time of day
3rd	A3: Location of water sources nearby (fire hydrants, fire department hookups for sprinkler system, standpipes)	A7: Location of important objects (facilities, documents, equipment) to be saved	A3: Location of water sources nearby (fire hydrants, fire department hookups for sprinkler system, standpipes)
At emerg	ency scene	r	
1st	B1: Location, size, and duration of fire in the building	B3: Presence and location of occupants in the building	B1: Location of fire in the building, fire siz and duration
2nd	B3: Presence and location of occupants in the building	B1: Location of fire in the building, fire size, and duration	B3. Presence and location of occupants in the building
3rd	B4: Location and condition of smoke	B4: Location and condition of smoke	B4: Location and condition of smoke
Attack an	d mitigation		
1st	C3: Location and condition of deployed and standing-by responding units	C3: Location and condition of deployed and standing-by responding units	C3: Location and condition of deployed an standing-by responding units
2nd	C2: Location of available areas of refuge and staging areas	C2: Location of available areas of refuge, staging areas	c1: Required water flow (gallon/minute) or foam based on fire condition
3rd	C1: Required water flow (gallon/minute) or foam based on fire condition	C1: Required water flow (gallon/minute) or foam based on fire condition	C2: Location of available areas of refuge, staging areas

Picasse

app

SmartRescue

Li et al. (2014)

Smart emergency

iRescue





BowTie



Information items

Smart emergency app

Picasse

SmartRescue

iRescue

May 13, 2008 Fire outbreak at the Faculty of Architecture (TU Delft)







BowTie

(î)

Information items

Smart emergency app

Picasse

SmartRescue

iRescue

9:41 AM Prio 1: Melding van Brandmeldcentrale, 2015-02-20 16:48:22 BRAND, begane grond, ruimte 0.07 Negeer Accepteer

What: measurement Location emergency source Emergency type

Fire activity

Location first responders

Presence first responders

Location victim

Physical status victim



How: measurement method







BowTie



Information items



Picasse

SmartRescue

Image retrieved from sg.news.yahoo.com

iRescue

October 22, 2012 Small fire outbreak at the lecture hall of National University of Singapore



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Information items

BowTie

Smart emergency app

Picasse

SmartRescue

iRescue









BowTie



Information items

Smart emergency app

Picasse

SmartRescue

Author's illustration (2018)

iRescue

November 29, 2018 Emergency evacuation at the faculty of Industrial Design Engineering, Delft University of Technology



Off

Belt



BowTie



Information items

Smart emergency app

Picasse

SmartRescue

iRescue





'How can current smart emergency applications, in terms of information provision, contribute to the mitigative barrier in order for the facility managers to improve their situational awareness in building fire emergency response operations?'





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Desired emergency app



Perception in the use of emergency apps

i Information needs



Multi-criteria analysis



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Perception in the use of emergency apps

Information needs

Multi-criteria analysis

	Job title Emergency duties						
Case	Strategic level						
TUD (2008)	Fire Safety Coordinator	• Advisor of the emergency response team to set and meet long-term goals.					
R U (2017)	Emergency Coordinator	 Establish building's emergency action plans; Conduct risk assessments; Bringing emergency plans up to date; Aftercare of students and employees; Communication to the media. 					
UU (2017) UU (2018)	Director Facility Service Center	Director Facility Service Center• Link between the emergency response team and crisis team; • Responsible for the safety and security issues.					
LUMC (2015)	Manager Crisis Management• Establish long-term strategic plan with the crisis team; • keep an overview of the whole situation during a fire incide						
UT (2002)	Safety officer	 Organize and evaluate evacuation exercises; Provide feedback of results to the crisis team. 					
		Operational level					
TUD (2008) UVA (2011) RU (2017)	Head of emergency response team	 Take preventive measures to prevent and limit accidents; Managing the emergency response team; Coordinate the alarms and evacuation of person present in the building. 					
TUD (2008)	Building Management Coordinator	• Responsible for the technical elements such as fire safety system and building operational system.					
UU (2017) UU (2018)	Project leader Facility Service Center	 Coordinate inspection rounds; Coordinate evacation of people present; Provide suggestions about the emergency situation to the crisis team that operates at the strategic level. 					
LUMC (2015)	Team leader Safety & Crisis Management	• Delegate the teamleaders of the emergency response team and the security officers in emergency situations.					



Conclusion:



Information needs



Perception in the use of emergency apps



Multi-criteria analysis



Desired emergency app Participants from both strategic and operational level have different job titles but more or less similar emergency duties as the facility manager



Information needs according to the participants



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Perception in the use of emergency apps □≡ Multi-criteria analysis **★**☆☆

Li et al. (2014)	Interview results				
	Before arrival to scene	Yes	No	Maybe	N/a
2nd	AL Building occupancy (number and identities of occupants, basd on time of day)	8	2	1	
	A2. Building layout and site plan (building size, construction tye, floor plans)	7	4		
3rd	A3. Location of water sources nearby (fire hydrants, fire department hookups for sprinkler system, standpipes	5	6		
1st	A4. Routing information to the building and area map of the neighborhood of the building	7	3	1	
	A5. Contact information of building owners, managers and utility contacts	8	3		
	A6. Hazards, location and identification of unusual hazards	11			
	A7. Location of important objects (facilities, documents, equipment to be saved)	8	3		



Information needs according to the participants



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Perception in the use of emergency



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Multi-criteria analysis

apps



Li et al. (2014)	Interview results				
	At emergency scene	Yes	No	Maybe	N/a
1st	B1. Location of fire in the building, fire size, and duration	11			
	B2. Sprinklers' status (number of location of sprinklers that have gone off)	9	2		
2nd	2nd B3. Presence and location of occupants in the building				
3rd	B4. Location and condition of smoke	10	1		
	B5. Warnings of structural collapse based on material type, fire location, fire size, and duration	10	1		
	B6. Confidence in the fire being real	9	2		



Information needs according to the participants



Information needs



Perception in the use of emergency apps



Multi-criteria analysis



Li et al. (2014)	Interview results				
	Attack and mitigation	Yes	No	Maybe	N/a
2nd	C1. Required water flow or foam basd on fire condition	5	6		
3rd	C2. Location of available areas of refuge, staging areas	8	3		
1st	C3. Location and condition of deployed and standing-by responding units	8	3		
	C4. Local weather conditions and predictions, wind direction and velocity	5	5	1	
	C5. Locations of building entrance/exit signs	7	4		
	C6. Contact information of other emergency agencies	10	1		



The most important information in general according to the participants







Information needs



Perception in the use of emergency apps

Multi-criteria analysis

Desired emergency app

Conclusion:

- Many information items examined by Li et al. (2014) seems to correspond to the information needs of the participants
- The most important information in general according to the participants:
 - 1. The number of victims in the building
 - 2. Cause of fire incident
 - 3. Location of fire incident
 - 4. Location of first responders
 - 5. Location of emergency service (e.g. firefighters)





Information needs



erception in the se of emergen apps

Multi-criteria analysis



Desired emergency app Building Management Coordinator (TUD)
 'Receiving relevant information contribute the situational awareness.'
 Safety officer (UT)
 Team leader Safety & Crisis Management (LUMC)
 'Emergency apps contribute to the situational awareness.'
 Facility Manager (TUD)

Emergency apps contribute to the situational awareness due to receiving facts.

🔥 Head of emergency response team (RU)

'It is an added value if the emergency app is reliable.'

'Emergency apps are useful to alarm first responders, but people are more reliable than technologies.'

Project leader Facility Service Center (UU)

'A combination of traditional communication

tools and emergency apps can be useful, but

'Emergency apps are helpful for first responders.'

Facility Manager (TUD)

real-life contact is preferable.'

head of emergency response team (UVA)

'Emergency apps do not improve situational awareness.'

Emergency Coordinator (RU)

Cannot rely on the techniques of emergency apps. Skilled and trained fpeople do the job.

Director Facility Service Center (UU)

'Manpower are more reliable than technologies.'

level

Participant from the strate

Manager Crisis Management (LUMC)

'ICT network is not reliable and WI-FI network does not work one-hundred percent correctly.'

Fire Safety Coordinator (TUD)

'Reliability of the emergency app is the biggest threat.'

Participant from the *operational* level

(author's illustration, 2019)





Information needs



Perception in use of emerge apps

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Multi-criteria analysis



Desired emergency app

Conclusion:

- Most participants from the strategic level are 'unconvinced' in regard to the contribution of smart emergency apps during a fire incident
- Most participants from the operational level are 'positive' and 'doubtful' in regard to the contribution of smart emergency apps during a fire incident





Information needs



Perception in the use of emergency apps



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Aulti-criteria analysis

Desired emergency app

Criteria	ng)		Options								
Before arrival to scene	Importance based on Li et al. (2014) (ranki	Agreement Respondents (#)	EMS app	iRescue	My disaster droid	NerveCentre	Picasse	Rescue mate	RescuePal	Rescuer app	SmartRescue
A1. Building occupancy (number and identities of occupants, based on time of day)	2nd	8/11							0		0
A2. Building layout and site plan (building size, construction tye, floor plans)		7/11							0		
A3. Location of water sources nearby (fire hydrants, fire department hookups for sprinkler system, standpipes	3rd	5/11									
A4. Routing information to the building and area map of the neighborhood of the building	1st	7/11			0					0	
A5. Contact information of building owners, managers and utility contacts		8/11	0			0	0				
A6. Hazards, location and identification of unusual hazards		11/11									
A7. Location of important objects (facilities, documents, equipment to be saved)		8/11				0					





Information needs



Perception in the use of emergency apps



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Multi-criteria analysis



Criteria	ng)		Options								
At emergency scene	Importance based on Li et al. (2014) (ranki	Agreement Respondents (#)	EMS app	iRescue	My disaster droid	NerveCentre	Picasse	Rescue mate	RescuePal	Rescuer app	SmartRescue
B1. Location of fire in the building, fire size, and duration	1st	11/11	0			Ø	0			0	0
B2. Sprinklers' status (number of location of sprinklers that have gone off)		9/11									
B3. Presence and location of occupants in the building	2nd	10/11		⊘					0	0	•
B4. Location and condition of smoke	3rd	10/11									
B5. Warnings of structural collapse based on material type, fire location, fire size, and duration		10/11									
B6. Confidence in the fire being real		9/11									





Information needs

Perception in the use of emergency apps

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Multi-criteri analysis

Desired emergency app

Criteria	ng)		Options								
Attack and mitigation	Importance based on Li et al. (2014) (ranki	Agreement Respondents (#)	EMS app	iRescue	My disaster droid	NerveCentre	Picasse	Rescue mate	RescuePal	Rescuer app	SmartRescue
C1. Required water flow or foam based on fire condition	2nd	5/11									
C2. Location of available areas of refuge, staging areas	3rd	8/11									
C3. Location and condition of deployed and standing-by responding units	lst	8/11	0			0		0		S	
C4. Local weather conditions and predictions, wind direction and velocity		5/11									
C5. Locations of building entrance/exit signs		7/11									
C6. Contact information of other emergency agencies		10/11					0				





Information needs



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Perception in the use of emergency apps

> Multi-criteria analysis

Desired emergency app

Criteria		Options								
5 most important information according to interviewees	Agreement Respondents (#)	EMS app	iRescue	My disaster droid	NerveCentre	Picasse	Rescue mate	RescuePal	Rescuer app	SmartRescue
The presence of individuals and victims in the building	10/11		⊘					⊘	~	0
Cause of fire incident	8/11									
Location of fire incident	5/11				~	0			0	0
Location of emergency response officers	5/11	0			0		0		0	
Position of emergency services (e.g. where are the fire fighters)	5/11									





Information needs



Perception in the use of emergency apps

lulti-criteria





Desired emergency app

Conclusion:

- Much information in 'before arrival to scene' are covered by emergency apps.
- A few information in 'at emergency scene' and 'attack and mitigation' are readily available in emergency apps
- Much essential information according to the participants are included in the current emergency apps



Preferences regarding the use of emergency apps





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Participant's role Information needs 1 Perception in the use of emergency 0-000 apps Multi-criteria $\square = \blacksquare$ analysis **★**☆☆ • Desired

emergency app









Information needs



Perception in the use of emergency apps

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Multi-criteria analysis







Information needs



Perception in the use of emergency apps

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Multi-criteria analysis





- Location fire incident;
- Navigator;
- Distance to fire incident.

Real-time walking direction







Concluding remarks



Further research





Concluding remarks



Further research

• How can current smart emergency applications, in terms of information provision, contribute to the mitigative barrier in order for the facility managers to improve their situational awareness in building fire emergency response operations?





Concluding remarks







The role of the facility manager in a fire incident

- Environment, health and safety;
- emergency preparedness;
- fire safety system maintenance;
- recover supporting services.



Facility manager in relation to the BowTie Facility manager at the mitigative barrier during a fire incident



Information items

Relevant information needed during a fire incident according to Li et al. (2014) which is divided in three different phases.



Smart tools







Concluding remarks



Further research



'Before arrival to scene':



Much information are readily accessible in the current emergency apps when needed;

'At emergency scene' and 'attack and mitigation': Small number of information items are available in the current emergency apps;

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Most important information suggested by the participants are obtainable in the current smart emergency apps.

'Cause of fire incident' and 'position of emergency service' is not covered by the current emergency apps





Concluding remarks



Further research



Participants from operational level agree that the use of smart emergency apps will **improve** the situational awareness due to receiving facts and relevant information;



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Most participants from the strategic level are not convinced yet in using smart emergency apps because they rely more on manpower than on the current technologies.

- Include the most important information and functionalities;
- Enable direct communication and real-time walking direction;
- Improve and maintain the reliability of the app and network, communication coverage and battery lifetime.





Concluding remarks





Extension participants population



Invite participants from international universities



Invite participants with experience in the use of emergency apps



Extend smart emergency apps criteria

A special thank you goes to Prof.dr.ir. A.C. den Heijer, Prof.dr.ir. P.H.A.J.M. van Gelder, Ir. B. Valks and all interviewees for their valuable input during this research

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